

# Gerbang Nilai Review

Review

Gerbang Nilai Awareness Program



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# Why & What is Gerbang Nilai Review

# Gerbang Nilai Review

- An adaption of the United Kingdom's Office of Government Commerce (OGC) Gateway™ Review Process to improve the delivery of major projects.
- OGC Gateway™ Review derived from the 1999 Gershon Report on Civil Procurement, which established OGC.

### Concept of GATEWAY™ Review

To help Government deliver best value from its spending.

Examines programs and projects at key decision points in their lifecycle to provide assurance that they can progress successfully to the next stage.

# Gerbang Nilai Review in JKR

- Gerbang Nilai is being introduced in 10th Malaysian Plan.
- ◆ In ensuring the success of the whole project undertaken by JKR, Gerbang Nilai Review shall be imposed to all projects above RM5 Million



### Benefits of the Gerbang Nilai Review

- Improved accuracy in planning
- Appropriate skills and experience deployed on the project.
- Increased stakeholder understanding of key success criteria, project status and the issue involved
- Repeated deficiencies corrected
- Knowledge transfer and application of best practice
- Achieve more realistic time and cost target for projects
- Increased success of outcomes

# Methodology of Gerbang Nilai

Project assurance methodology – short, intensive review at 4 key point of the project lifecycle.



- Independent, expert, peer review process
  - Focuses on issues that will make the project successful

### Methodology of Gerbang Nilai

- 3
  - Assess the project against specific objectives
  - Provide early identification of areas require corrective action
  - Provide validation ready to progress to next stage.

# Methodology of Gerbang Nilai

 Review are based on open and honest communication

- Review reports are action-orientated
- Gerbang Nilai is
  - NOT a compliance tool
  - NOT an audit
  - DOES NOT stop a project



### **Gerbang Nilai 1 (Implementation Acceptance)**

### The review focuses on;

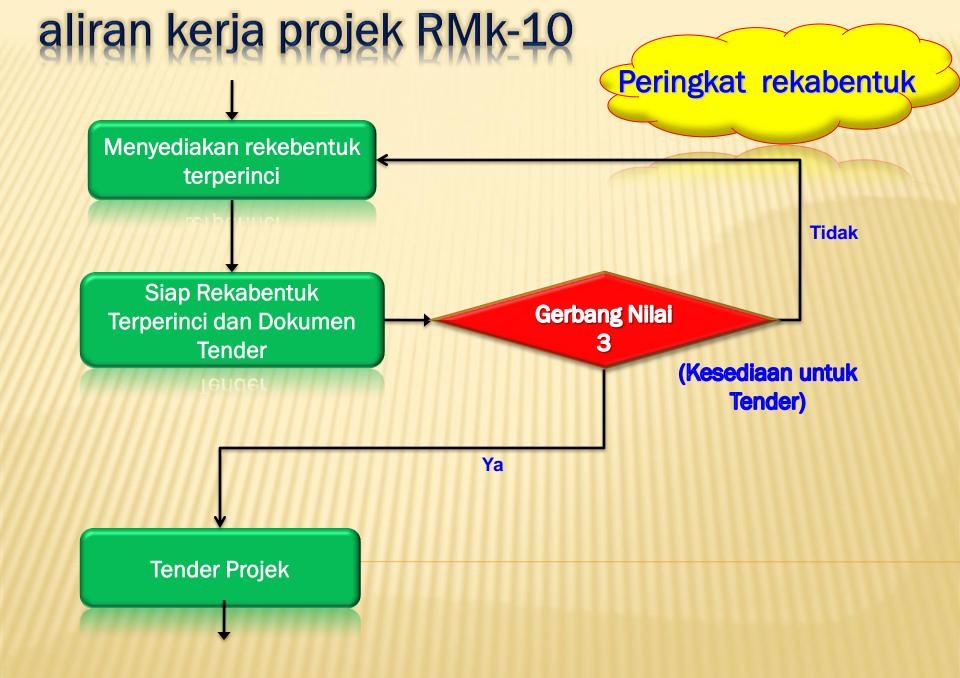
projects implementation readiness
(availability of project brief, budget and land)



### Gerbang Nilai 2 (Readiness for Design)

### The review focuses on;

- planning adequacy,
- clear understanding of client and other stakeholders' requirements,
- risk analysis
- value management analysis (for project cost more than RM50 million),
- ready to proceed with the detail design.



### Gerbang Nilai 3 (Readiness for Tender)

#### Focuses on:

- assurance a clear definition of the project and a plan for its implementation / execution,
- assessment of the project's potential for success.
- ensures appropriate procurement which facilitates a value for money outcome
- ensure project is ready to tender.

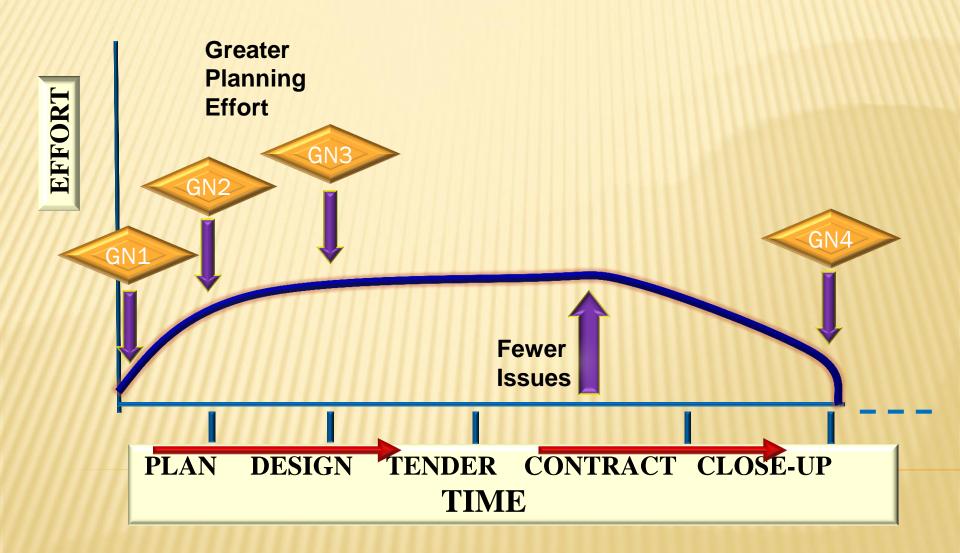




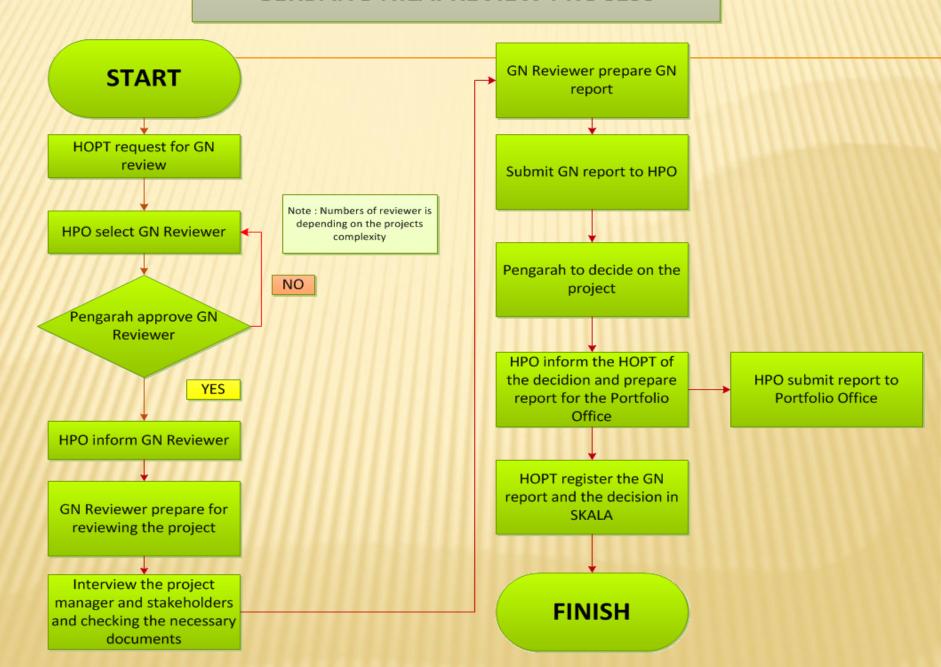
### Gerbang Nilai 4 (Readiness for Service)

### Focuses on providing;

- assurance on whether the product is robust before delivery.
- assessing organisational readiness before and after delivery.
- considers the basis for evaluating ongoing performance.



#### **GERBANG NILAI REVIEW PROCESS**



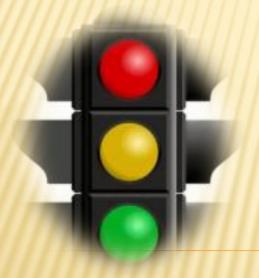
### Participants in Gerbang Nilai Review

The following participants shall work cooperatively to complete a review successfully:

- Program Manager
- Project Manager
- Portfolio / Program / Project Office;
- Gerbang Nilai Review Team; and
- Other project stakeholders



 provide an overall status for the project at the Gerbang.



 A 'traffic light' system is used to indicate the project's overall status.





- critical to the overall success of the project.
- issues raised are to be addressed before the project proceeds.

### **AMBER**



The issues raised in this review should be addressed before the next Gerbang Nilai review.

### Green



The project is on target to succeed, but may benefit from implementing the recommendations in this review.

- Also indicate if recommendations in earlier reviews have been addressed.
- Shall be signed by all members of the Gerbang Nilai Review Team.
- Finally, the Pengarah will made the decision based on the report.

#### NOTE:

- red light does not mean that the project must stop. It indicates that further work is needed before progressing.
- GN 1 does not apply traffic light system

### Implementation of Gerbang Nilai

### **Present Status**

1

• The development of guideline, process, tools and techniques - completed

2

 KPKR instruction in 2011 - All RMK-10 projects > RM5 million to be reviewed using Gerbang Nilai

3

 The integration of Gerbang Nilai report into SKALA /SPB (under development)

4

About 200 Gerbang Nilai Reviewers

