



Project Monitoring & Performance Reporting

1

MONITORING PROCESS



PROGRESS TRACKING – 6 STEPS

- 
- **Set baseline** – open baseline file
 - **Set status** - make sure BEFORE current date
 - **Update schedule progress** –
 - set status gridline to see the line
 - Open tracking table
 - ‘update project’ icon
 - Prepare ‘tracking summary’ table
 - Fill in the schedule data
 - **Track actual data**
 - Use actual data
 - Update it to obtain what has been achieved
 - Data entry to MSP
 - **Identify variances**
 - Identify variance in tracking summary
 - **Take action**

Project Monitoring & Performance Reporting



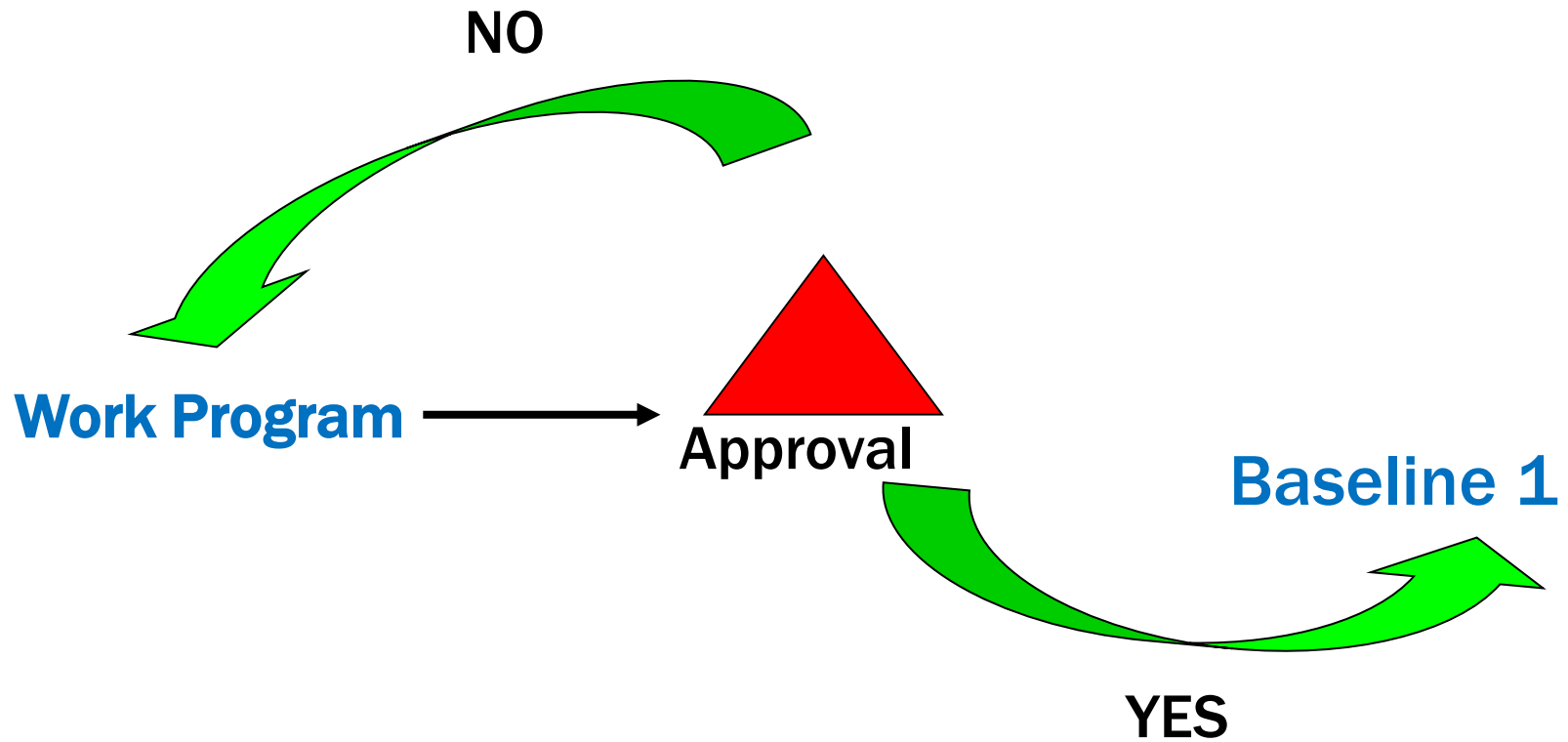
Project Monitoring - Identify Baseline

WHY BASELINE ?

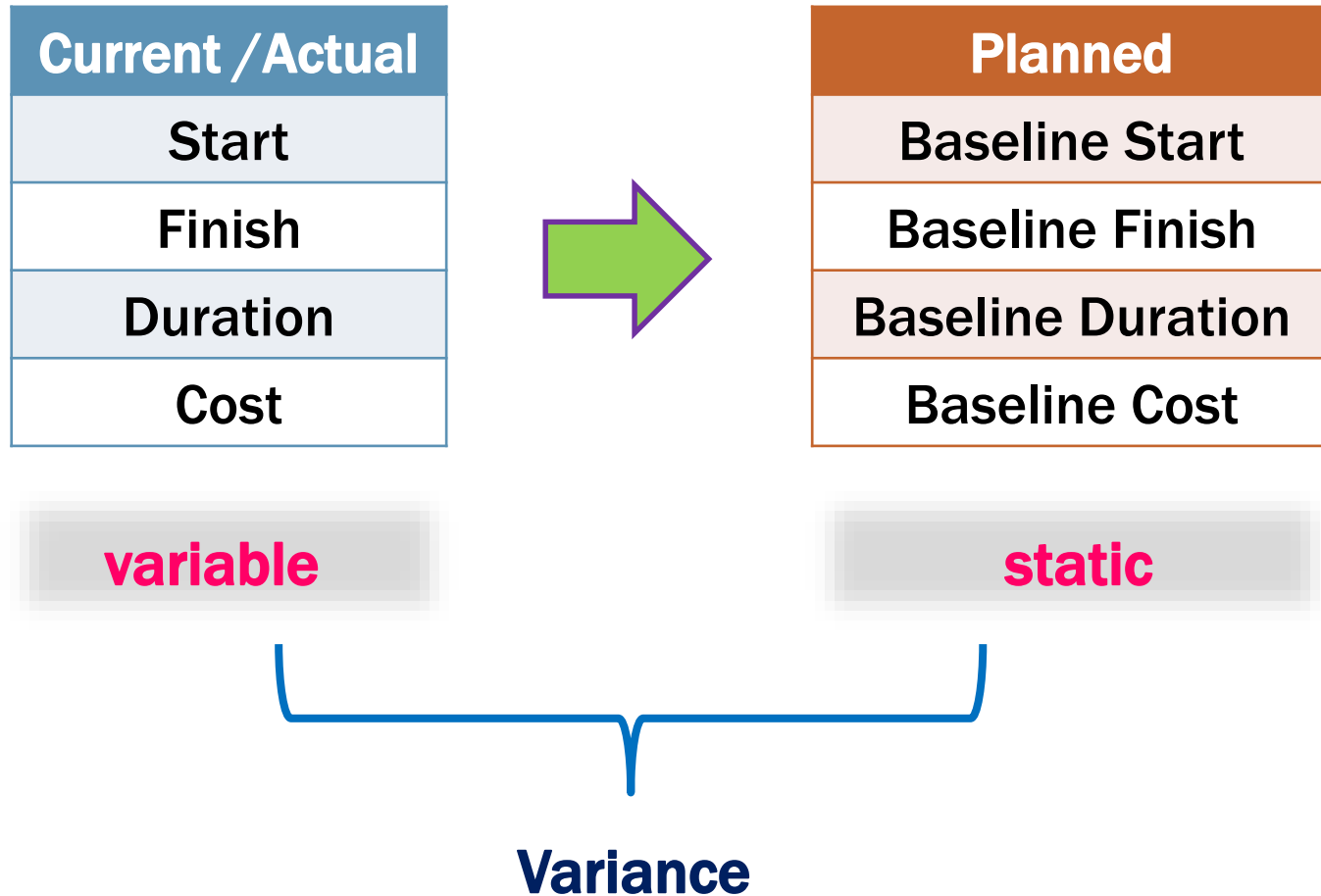


- **Approval**
- **Execution**
- **Monitoring**
- **Control**

BASELINE



BASELINE



BASELINE

- ✦ How to check baseline program submitted by contractor is as per required baseline.....???

IDENTIFY BASELINE

1

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File Task Resource Project View Add-Ins Acrobat Format

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Mark on Track

Respect Links

Inactivate

Manually Schedule

Auto Schedule

Inspect

Move

Mode

Task

Gantt Chart

Calendar

Network Diagram

Resource Sheet

Resource Usage

Resource Form

Resource Graph

Task Usage

Task Form

Task Sheet

Team Planner

Timeline

Tracking Gantt

Reset to Default

Save View...

More Views...

Task Usage

Timeline

Task ID	WBS	Task Name	Duration	Start	Finish	Predecessors
1		Projek Membina bangunan se	185 days	Tue 01 03 11	Wed 30 11 11	
1.1		Project Start	0 days	Tue 01 03 11	Tue 01 03 11	
1.2		Preliminaries	185 days	Tue 01 03 11	Wed 30 11 11	
1.2.1		Performance Bonds & In	7 days	Tue 01 03 11	Wed 09 03 11	2
1.2.2		Site Office	4 days	Thu 10 03 11	Tue 15 03 11	4
1.2.3		Setting Out	7 days	Thu 10 03 11	Sun 20 03 11	4
1.2.4		Progress Report	179 days	Tue 01 03 11	Tue 22 11 11	
1.2.5		CCC	14 days	Sun 13 11 11	Wed 30 11 11	29;35;49;56;5
1.3		External Works	157 days	Mon 21 03 11	Thu 10 11 11	
1.3.1		Earthworks	42 days	Mon 21 03 11	Mon 23 05 11	6
1.3.2		Drain	23 days	Wed 27 07 11	Mon 29 08 11	37;52
1.3.3		Road	29 days	Mon 22 08 11	Wed 05 10 11	31FS-6 days
1.3.4		Turfing	22 days	Thu 06 10 11	Wed 09 11 11	32
1.3.5		Fence	23 days	Thu 06 10 11	Thu 10 11 11	32
1.4		bangunan Serbaguna	106 days	Tue 24 05 11	Tue 25 10 11	
1.4.1		Frame	34 days	Tue 24 05 11	Sun 10 07 11	30
1.4.2		Wall	16 days	Tue 05 07 11	Tue 26 07 11	36FS-4 days
1.4.3		Roof	35 days	Mon 11 07 11	Mon 29 08 11	36
1.4.4		Finnishes & Furniture	14 days	Wed 21 09 11	Mon 10 10 11	38;41;43;40
1.4.5		Door & Windows	5 days	Wed 27 07 11	Tue 02 08 11	37
1.4.6		Sanitary & Plumbing	13 days	Tue 05 07 11	Thu 21 07 11	37SS
1.4.7		Electrical Works	33 days	Sun 04 09 11	Wed 19 10 11	
1.4.7.1		Wiring	12 days	Sun 04 09 11	Tue 20 09 11	37;38
1.4.7.2		Lighting Switches & P	10 days	Wed 21 09 11	Tue 04 10 11	39SS

14 Feb '11

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IDENTIFY BASELINE

Project JKR 010311 rev0_baseline1 - Microsoft Project

Gantt Chart Tools

File Task Resource Project View Add-Ins Acrobat Format

Subproject Project Information Custom Fields Links Between Projects WBS Change Working Time Calculate Project **Set Baseline** Move Project

Status Date: 19 12 11

Update Project Status Sync to Protected Actuals Visual Reports Reports Compare Projects Spelling Proofing

Set Baseline

Take a snapshot of your schedule that includes information about tasks, resources, and assignments.

Compare multiple baselines to see how your project has changed over time.

	Task Name	Duration	Start	Finish	Resources
1	Projek Membina bangunan serbaguna Dan Pondok Pengawal JKR	185 days	Tue 01 03 11		
2	Project Start	0 days	Tue 01 03 11		
3	Preliminaries	185 days	Tue 01 03 11		
4	Performance Bonds & Insurance	7 days	Tue 01 03 11	Wed 09 03 11	2
5	Site Office	4 days	Thu 10 03 11	Tue 15 03 11	4
6	Setting Out	7 days	Thu 10 03 11	Sun 20 03 11	4
7	Progress Report	179 days	Tue 01 03 11	Tue 22 11 11	
28	CCC	14 days	Sun 13 11 11	Wed 30 11 11	29;35;49;56;5
29	External Works	157 days	Mon 21 03 11	Thu 10 11 11	
30	Earthworks	42 days	Mon 21 03 11	Mon 23 05 11	6
31	Drain	23 days	Wed 27 07 11	Mon 29 08 11	37;52
32	Road	29 days	Mon 22 08 11	Wed 05 10 11	31FS-6 days
33	Turfing	22 days	Thu 06 10 11	Wed 09 11 11	32
34	Fence	23 days	Thu 06 10 11	Thu 10 11 11	32
35	bangunan Serbaguna	106 days	Tue 24 05 11	Tue 25 10 11	
36	Frame	34 days	Tue 24 05 11	Sun 10 07 11	30
37	Wall	16 days	Tue 05 07 11	Tue 26 07 11	36FS-4 days
38	Roof	35 days	Mon 11 07 11	Mon 29 08 11	36

Tracking Gantt

4 Feb '11 21 Mar '11 25 Apr '11 30

01 03

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IDENTIFY BASELINE

Resource Project View Add-Ins Acrobat Format

Project Custom Links Between WBS Change Calculate Set Move Status Date: Update Sync Visual Reports Compare Spelling
 nation Fields Projects Working Time Project Baseline Schedule Status Protected Actuals Reports Projects Proofing

WBS	Task Name	Duration	Start	Finish	Predecessors
1	Projek Membina bangunan se	185 days	Tue 01 03 11	Wed 30 11 11	
1.1	Project Start	0 days	Tue 01 03 11	Tue 01 03 11	
1.2	Preliminaries	185 days	Tue 01 03 11	Wed 30 11 11	
1.2.1	Performance Bonds & In	7 days	Tue 01 03 11	Wed 09 03 11	2
1.2.2	Site Office	4 days	Thu 10 03 11	Tue 15 03 11	4
1.2.3	Setting Out	7 days	Thu 10 03 11	Sun 20 03 11	4
1.2.4	Progress Report	179 days	Tue 01 03 11	Tue 22 11 11	
1.2.5	CCC	14 days			
1.3	External Works	157 days			
1.3.1	Earthworks	42 days			
1.3.2	Drain	23 days			
1.3.3	Road	29 days			
1.3.4	Turfing	22 days			
1.3.5	Fence	23 days			
1.4	bangunan Serbaguna	106 days			
1.4.1	Frame	34 days			
1.4.2	Wall	16 days			
1.4.3	Roof	35 days			
1.4.4	Finnishes & Furniture	14 days			
1.4.5	Door & Windows	5 days			
1.4.6	Sanitary & Plumbing	13 days			
1.4.7	Electrical Works	33 days			
1.4.7.1	Wiring	12 days			
1.4.7.2	Lighting Switches & P	10 days			
1.4.7.3	Fittings	7 days	Tue 11 10 11	Wed 19 10 11	39;44
1.4.8	Mechanical Works	25 days	Wed 21 09 11	Tue 25 10 11	
1.4.8.1	A.C & Ventilation Wo	25 days	Wed 21 09 11	Tue 25 10 11	40;43

Set Baseline

☒ Set baseline

Baseline

☐ Set interim plan

Copy: Scheduled Start/Finish

Into: Start1/Finish1

For:

☒ Entire project

☐ Selected tasks

Roll up baselines:

☐ To all summary tasks

☐ From subtasks into selected summary task(s)

Set as Default

Help OK Cancel

14 Feb '11 21 Mar '11 25 Apr '11

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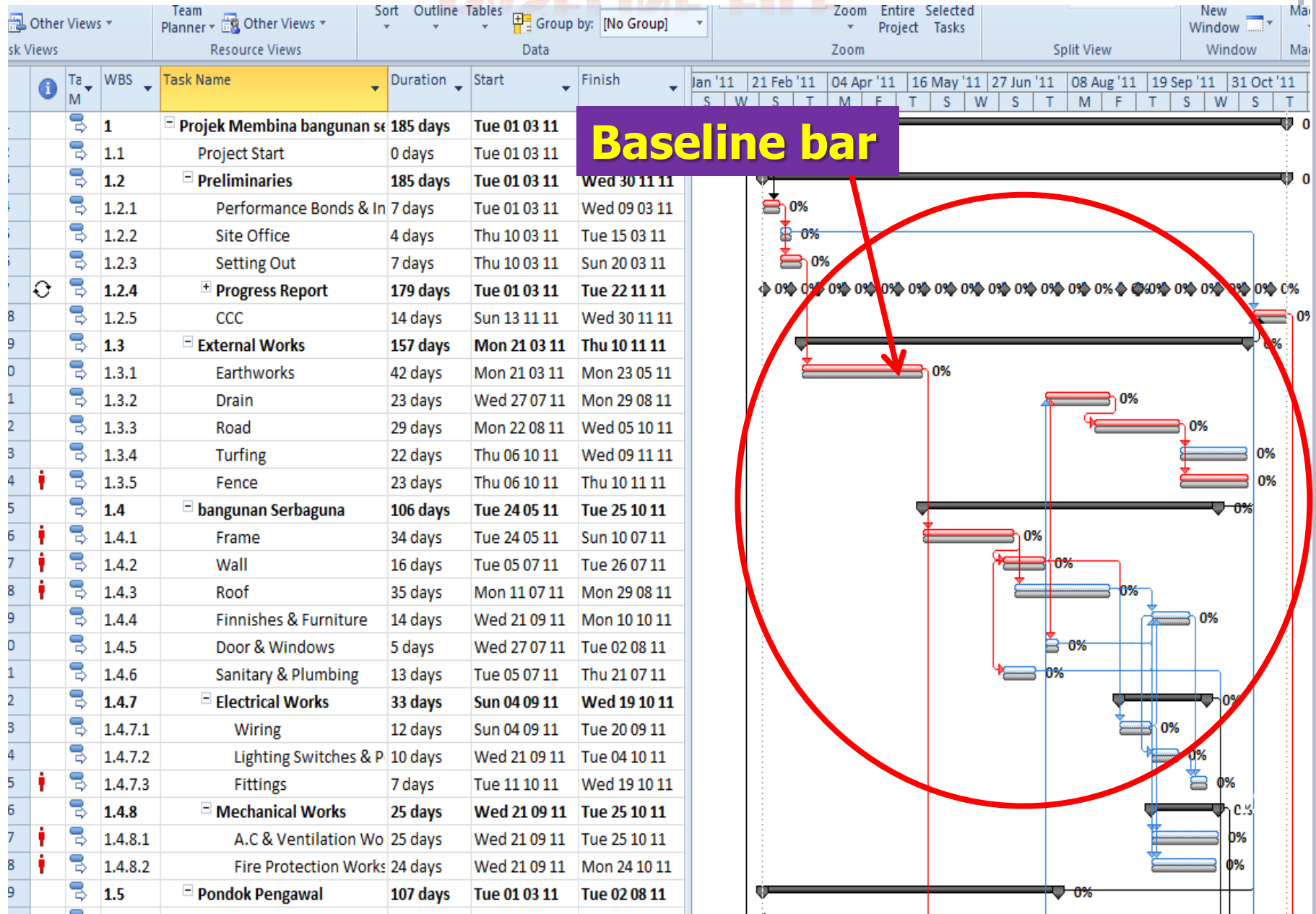
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BASELINE FILE



Project Monitoring & Performance Reporting



Project Monitoring

- **Determine Status Date**

IDENTIFY STATUS DATE (TRACKING LINE) (I)

1

Project Baseline 1 (190711) - Microsoft Project (Prod)

File Task Resource Project View Format

Subproject Project Information Custom Fields Links Between Projects WBS Change Working Time Calculate Project Set Baseline Move Project Status Date: 19/07/11 Update Project Sync to Protected Actuals Visual Report

Task Mode WBS Task Name Fixed Cost Fixed Cost Accrual total c 1 Mar '11

Project Information for 'Project Baseline 1 (190711)'

Start date: Tue 01/03/11 Current date: Tue 19/07/11

Finish date: Wed 30/11/11 Status date: Sun 17/07/11

Schedule from: Project Start Date Calendar: Standard

All tasks begin as soon as possible. Priority: 500

Enterprise Custom Fields

Department:

Custom Field Name Value

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Status Date : 17/7/2011

Julai 2011

A	I	S	R	K	J	S
26	27	28	29	30	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31	1	2	3	4	5	6

Today

Help Statistics... OK Cancel

Tracking Gantt

1.4.7 Electrical Works RM0 Prorated

IDENTIFY STATUS DATE (TRACKING LINE) (II)

Project Baseline 1 (190711) - Microsoft Project (Product Activation Failed)

Gridlines

Line to change:

- Middle Tier Column
- Bottom Tier Column
- Current Date
- Sheet Rows
- Sheet Columns
- Title Vertical
- Title Horizontal
- Page Breaks
- Project Start
- Project Finish
- Status Date**

Type: Color:

At interval:

☐ None ☐ 2 ☐ 3 ☐ 4 ☐ Other:

Color:

Help OK Cancel

Task Mode	WBS	Task Name	Fixed Cost	Fixed Cost Accrual	total c
1	1	Projek Membina Bangunan Serba	RM0	Prorated	
2	1.1	Project Start	RM0	Prorated	
3	1.2	Preliminaries	RM0	Prorated	
4					
5					
6					
7					
28					
29					
30					
31					
32					
33					
34	1.3.5	Fence	RM80,000	Prorated	
35	1.4	Bangunan Serbaguna	RM0	Prorated	
36	1.4.1	Frame	RM60,000	Prorated	
37	1.4.2	Wall	RM30,000	Prorated	
38	1.4.3	Roof	RM40,000	Prorated	
39	1.4.4	Finishes & furniture	RM60,000	Prorated	
40	1.4.5	Door & Windows	RM20,000	Prorated	
41	1.4.6	Sanitary & Plumbing	RM40,000	Prorated	
42	1.4.7	Electrical Works	RM0	Prorated	
43	1.4.7.1	Wiring	RM20,000	Prorated	

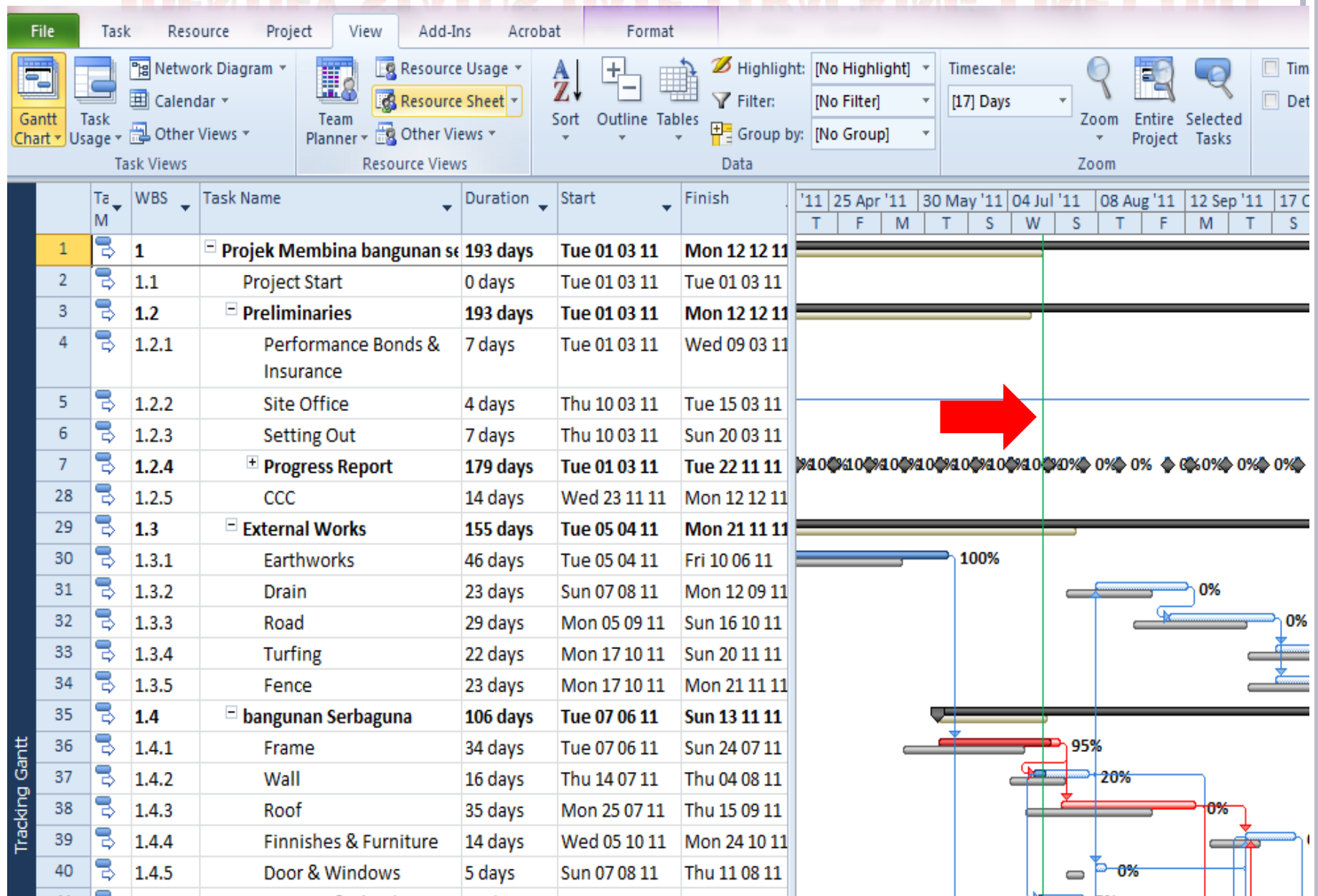
Tracking Gantt

July 2011

26 29 02 05 08 11 14 17 20 23 26 29 01

0% 0% 0%

IDENTIFY STATUS DATE (TRACKING LINE) (III)



Project Monitoring & Performance Reporting



Project Monitoring

- Update Schedule Progress

ANALYSIS OF STATUS PROJECT

Status Date :

Baseline :	Ref. Column	Schd. Progress	Actual Progress	Variance	Actions
Financial Progress	Actual Cost				
Physical Progress	% Comp				
Project Finish Date	ID				

STATUS PROJECT (AS PER SCHEDULE) (I)

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STATUS PROJECT (AS PER SCHEDULE) (II)

1 **Gantt Chart Tools** **2** Project Baseline 1 (190711) - Microsoft Project (Product Activation F

File **Task** **Resource** **Project** **View** **Format**

Subproject **Project Information** **Custom Fields** **Links Between Projects** **WBS** **Change Working Time** **Calculate Project** **Set Baseline** **Move Project** **Status Date:** 17/07/11 **Update Project** **Sync to Protected Actuals** **Visual Reports** **Reports** **Com Proj**

Insert **Properties** **Schedule** **Status** **Reports**

	Task Name	Act. Start	Act. Finish	% Comp
1	Projek Membina Bai	NA	NA	
2	Project Start	NA	NA	
3	Preliminaries	NA	NA	
4	Performance B	NA	NA	
5	Site Office	NA	NA	
6	Setting Out	NA	NA	
7	Progress report	NA	NA	
28	CCC	NA	NA	
29	External Works	NA	NA	0% 0% 0 days 157 days
30	Earthworks	NA	NA	0% 0% 0 days 42 days
31	Drain	NA	NA	0% 0% 0 days 23 days
32	Road	NA	NA	0% 0% 0 days 29 days
33	Turfing	NA	NA	0% 0% 0 days 23 days
34	Fence	NA	NA	0% 0% 0 days 23 days
35	Bangunan Serbagi	NA	NA	0% 0% 0 days 106 days

Update Project

3 ☒ Update work as complete through: Sun 17/07/11

☒ Set 0% - 100% complete

☐ Set 0% or 100% complete only

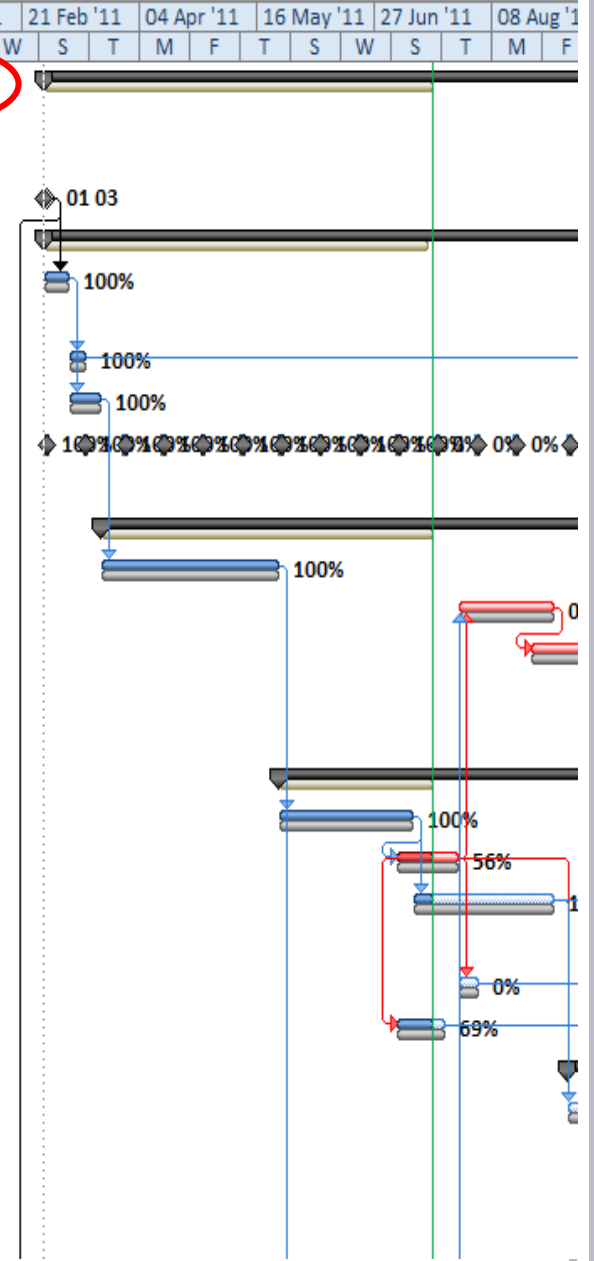
☐ Reschedule uncompleted work to start after: Sun 17/07/11

4 For: ☒ Entire project ☐ Selected tasks

Help **OK** **Cancel**

STATUS PROJECT (AS PER SCHEDULE) (III)

Task Name	Act. Start	Act. Finish	% Comp.	Act. Dur.	Rem. Dur.	Act. Cost	1	21 Feb '11	04 Apr '11	16 May '11	27 Jun '11	08 Aug '11						
							W	S	T	M	F	T	S	W	S	T	M	F
1 ☐ Projek Membina bangunan serbaguna Dan Pondok Pengawal JKR	Tue 01 03 11	NA	40%	74.54 days	110.86 days	RM495,000												
2 Project Start	Tue 01 03 11	Tue 01 03 11	100%	0 days	0 days	RM0												
3 ☐ Preliminaries	Tue 01 03 11	NA	54%	99.62 days	85.38 days	RM60,000												
4 Performance Bonds & Insurance	Tue 01 03 11	Wed 09 03 11	100%	7 days	0 days	RM10,000												
5 Site Office	Thu 10 03 11	Tue 15 03 11	100%	4 days	0 days	RM30,000												
6 Setting Out	Thu 10 03 11	Mon 20 03 11	100%	7 days	0 days	RM20,000												
7 ☒ Progress Report	Tue 01 03 11	NA	50%	89.5 days	89.5 days	RM0												
28 CCC	NA	NA	0%	0 days	14 days	RM0												
29 ☐ External Works	Mon 21 03 11	NA	30%	47.44 days	109.56 days	RM35,000												
30 Earthworks	Mon 21 03 11	Mon 23 05 11	100%	42 days	0 days	RM35,000												
31 Drain	NA	NA	0%	0 days	23 days	RM0												
32 Road	NA	NA	0%	0 days	29 days	RM0												
33 Turfing	NA	NA	0%	0 days	22 days	RM0												
34 Fence	NA	NA	0%	0 days	23 days	RM0												
35 ☐ bangunan Serbaguna	Tue 24 05 11	NA	29%	30.98 days	75.02 days	RM110,000												
36 Frame	Tue 24 05 11	Mon 10 07 11	100%	34 days	0 days	RM60,000												
37 Wall	Tue 05 07 11	NA	56%	9 days	7 days	RM16,800												
38 Roof	Mon 11 07 11	NA	14%	5 days	30 days	RM5,600												
39 Finishes & Furniture	NA	NA	0%	0 days	14 days	RM0												
40 Door & Windows	NA	NA	0%	0 days	5 days	RM0												
41 Sanitary & Plumbing	Tue 05 07 11	NA	69%	9 days	4 days	RM27,600												
42 ☐ Electrical Works	NA	NA	0%	0 days	33 days	RM0												
43 Wiring	NA	NA	0%	0 days	12 days	RM0												
44 Lighting Switches & Powerpoints	NA	NA	0%	0 days	10 days	RM0												
45 Fittings	NA	NA	0%	0 days	7 days	RM0												

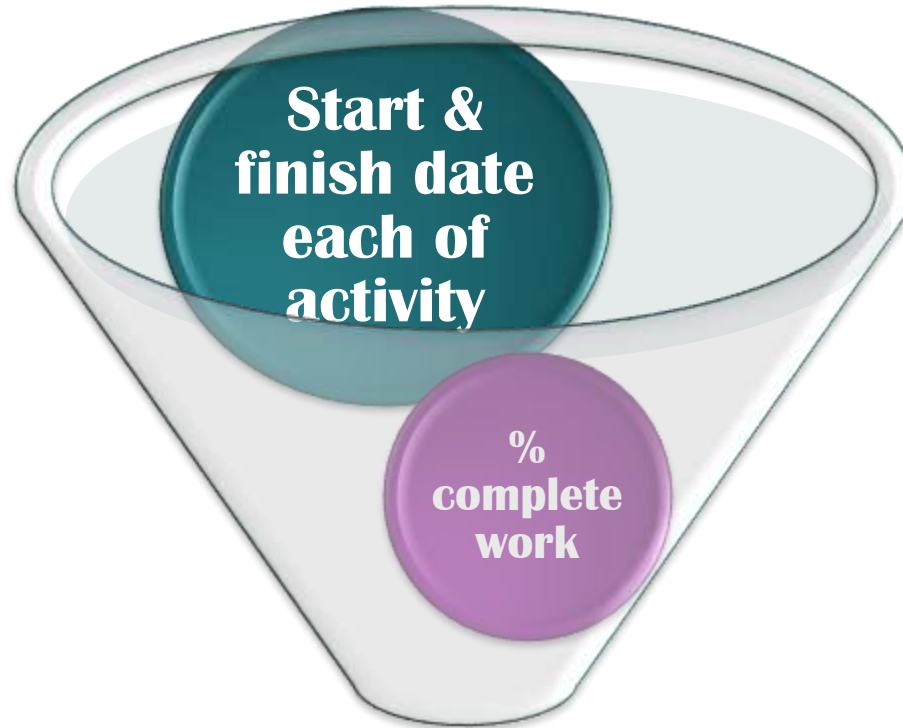


Project Monitoring & Performance Reporting



Project Monitoring - Track Actual Progress

TRACKING ACTUAL PROGRESS ON SITE



What to assess?

TRACK ACTUAL PROGRESS (II)

Task Views		Resource Views		Data				Zoom			
	Task Name	task Calendar	Act. Start	Act. Finish	% Comp.	Act. Dur.	Rem. Dur.	1	21 Feb '11	04 A	
								W	S	T	
1	Projek Membina bangunan serbaguna Dan Pondok Pengawal JKR	Task Calendar		NA	40%	74.64 days	110.30 day				
2	Project Start	Task Calendar GUID		1 03 11	100%	0 days	0 day				
3	Preliminaries	Task Mode		NA	54%	99.62 days	85.38 day				
4	Performance Bonds & Insurance	TCPI		d 09 03	100%	7 days	0 day				
5	Site Office	TeamStatus Pending		11							
6	Setting Out	Text1			0%	4 days	0 day				
7	Progress Report	Text10			0%	7 days	0 day				
8	CCC	Text11			0%	89.5 days	89.5 day				
9	External Works	Text12		NA	0%	0 days	14 day				
10	Earthworks	Text20		NA	30%	47.44 days	109.56 day				
11	Drain	Text21		3 05 11	100%	42 days	0 day				
12	Road	Text22		NA	0%	0 days	23 day				
13	Turfing	Text23		NA	0%	0 days	29 day				
14	Fence	Text24		NA	0%	0 days	22 day				
15	bangunan Serbaguna	Text25		NA	0%	0 days	23 day				
16	Frame	Text26		NA	29%	30.98 days	75.02 day				
17	Wall	Text27		0 07 11	100%	34 days	0 day				
18	Roof	Text28		NA	56%	9 days	7 day				
19	Finnishes & Furniture	Text29		NA	14%	5 days	30 day				
20	Door & Windows	Text30		NA	0%	0 days	14 day				
21	Sanitary & Plumbing	Text31		NA	0%	0 days	5 day				
22	Electrical Works	Total Slack	Tue 05 07 11	NA	69%	9 days	4 day				
23	Wiring	Type		NA	0%	0 days	12 day				
24	Lighting Switches & Powerpoints			NA	0%	0 days	10 day				

Choose column name
Text1@2@3@.....n

01 03

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100%

TRACK ACTUAL PROGRESS (III)

The screenshot displays the 'Field Settings' dialog box in Primavera P6. The dialog is configured for the 'Text1' field, with the title set to 'Baseline Start'. The 'Field name' is 'Text1', 'Title' is 'Baseline Start', 'Align title' is 'Left', 'Align data' is 'Left', and 'Width' is '14'. The 'Header Text Wrapping' is set to 'Best Fit'. The background shows a Gantt chart and a task list table.

Task Name	Act. Start	Act. Finish	% Comp.	Act. Dur.	Rem. Dur.
1 Projek Mem...			NA	40%	74.64 days
2 serbaguna D...					110.36 days
3 JKR					
4 Project Start	01 03 11		100%	0 days	0 days
5 Preliminaries			NA	54%	99.62 days
6 Performance Bonds & Insurance	09 03 11		100%	7 days	0 days
7 Site Office	15 03 11		100%	4 days	0 days
8 Setting Out	20 03 11		100%	7 days	0 days
9 Progress Report			50%	89.5 days	89.5 days
10 CCC			0%	0 days	14 days
11 External Works			NA	30%	47.44 days
12 Earthworks	23 05 11		100%	42 days	0 days
13 Drain		NA	NA	0%	0 days
14 Road			0%	0 days	23 days
15 Turf			0%	0 days	29 days
16 Fer...			0%	0 days	22 days
17 bangu...			0%	0 days	23 days
18 Fra...			29%	30.98 days	75.02 days
19 Wa...			100%	34 days	0 days
20 Roc...			56%	9 days	7 days
21 Fin...			14%	5 days	30 days
22 Doc...			0%	0 days	14 days
23 San...			0%	0 days	5 days
24 Ele...			69%	9 days	4 days
25			0%	0 days	33 days

TRACK ACTUAL PROGRESS (IV)

- Copy data from column 1 into column 2
- Then, insert data of actual progress in column 1.

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1

Task Name	Baseline Start	Act. Start	Act. Finish	% Comp.	Act. Dur.	Rem. Dur.	1 W
☐ Projek Membina bangunan serbaguna Dan Pondok Pengawal JKR	Tue 01 03 11	Tue 01 03 11	NA	40%	74.64 days	110.36 days	
Project Start	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	100%	0 days	0 days	
☐ Preliminaries	Tue 01 03 11	Tue 01 03 11	NA	54%	99.62 days	85.38 days	
Performance Bonds & Insurance	Tue 01 03 11	Tue 01 03 11	Wed 09 03 11	100%	7 days	0 days	
Site Office	Thu 10 03 11	Thu 10 03 11	Tue 15 03 11	100%	4 days	0 days	
Setting Out	Thu 10 03 11	Thu 10 03 11	Mon 20 03 11	100%	7 days	0 days	
☒ Progress Report	Tue 01 03 11	Tue 01 03 11	NA	50%	89.5 days	89.5 days	
CCC	NA	NA	NA	0%	0 days	14 days	
☐ External Works	Mon 21 03 11	Mon 21 03 11	NA	30%	47.44 days	109.56 days	
Earthworks	Mon 21 03 11	Mon 21 03 11	Mon 23 05 11	100%	42 days	0 days	
Drain	NA	NA	NA	0%	0 days	23 days	
Road	NA	NA	NA	0%	0 days	29 days	
Turfing	NA	NA	NA	0%	0 days	22 days	
Fence	NA	NA	NA	0%	0 days	23 days	
☐ bangunan Serbaguna	Tue 24 05 11	Tue 24 05 11	NA	29%	30.98 days	75.02 days	
Frame	Tue 24 05 11	Tue 24 05 11	Mon 10 07 11	100%	34 days	0 days	
Wall	Tue 05 07 11	Tue 05 07 11	NA	56%	9 days	7 days	
Roof	Mon 11 07 11	Mon 11 07 11	NA	14%	5 days	30 days	
Finnishes & Furniture	NA	NA	NA	0%	0 days	14 days	
Door & Windows	NA	NA	NA	0%	0 days	5 days	
Sanitary & Plumbing	Tue 05 07 11	Tue 05 07 11	NA	69%	9 days	4 days	
☐ Electrical Works	NA	NA	NA	0%	0 days	33 days	
Wiring	NA	NA	NA	0%	0 days	12 days	
Lighting Switches & Powerpoints	NA	NA	NA	0%	0 days	10 days	

EXAMPLE : DATA OF ACTUAL PROGRESS ON SITE

No	Activity	Actual Start	Actual Finish	% Complete (tracking date @ status date)
	External Work			
1	Earthwork	15/3		90
	Dewan			
1	Frame	20/5		80
2	Wall	1/7		45
3	Roof	5/7		10
	Pondok Pengawal			
1	Frame	18/5		80
2	Wall	23/6		78 28)
3	Roof	24/6		75

UPDATE ACTUAL PROGRESS ON SITE

To update actual progress work in MSP :

Priority steps :

- 1.** % complete
- 2.** Actual Start
- 3.** Actual Finish



SCHEDULE VS ACTUAL

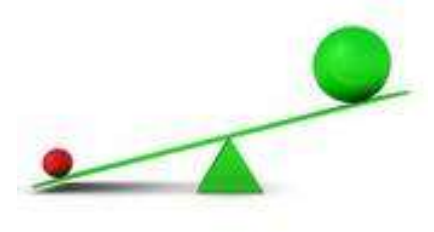
Task Name	Baseline Start	Act. Start	Baseline Finish	Act. Finish	Schedule Fizikal	% Comp.	Schedule Cost	Act. Cost
[-] Projek Membina bangunan serbaguna Dan Pondok Pengawal JKR	Tue 01 03 11	Tue 01 03 11	Wed 30 11 11	NA	40%	35%	RM495,000	RM435,300
Project Start	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	100%	100%	RM0	RM0
[-] Preliminaries	Tue 01 03 11	Tue 01 03 11	Wed 30 11 11	NA	54%	54%	RM60,000	RM60,000
Performance Bonds & Insurance	Tue 01 03 11	Tue 01 03 11	Wed 09 03 11	Wed 09 03 11	100%	100%	RM10,000	RM10,000
Site Office	Thu 10 03 11	Thu 10 03 11	Tue 15 03 11	Tue 15 03 11	100%	100%	RM30,000	RM30,000
Setting Out	Thu 10 03 11	Thu 10 03 11	Sun 20 03 11	Sun 20 03 11	100%	100%	RM20,000	RM20,000
[+] Progress Report	Tue 01 03 11	Tue 01 03 11	Tue 22 11 11	NA	50%	50%	RM0	RM0
CCC	Sun 13 11 11	NA	Wed 30 11 11	NA	0%	0%	RM0	RM0
[-] External Works	Mon 21 03 11	Tue 15 03 11	Thu 10 11 11	NA	30%	27%	RM35,000	RM31,500
Earthworks	Mon 21 03 11	Tue 15 03 11	Mon 23 05 11	NA	100%	90%	RM35,000	RM31,500
Drain	Wed 27 07 11	NA	Mon 29 08 11	NA	0%	0%	RM0	RM0
Road	Mon 22 08 11	NA	Wed 05 10 11	NA	0%	0%	RM0	RM0
Turfing	Thu 06 10 11	NA	Wed 09 11 11	NA	0%	0%	RM0	RM0
Fence	Thu 06 10 11	NA	Thu 10 11 11	NA	0%	0%	RM0	RM0
[-] bangunan Serbaguna	Tue 24 05 11	Fri 20 05 11	Tue 25 10 11	NA	29%	24%	RM110,000	RM93,100
Frame	Tue 24 05 11	Fri 20 05 11	Sun 10 07 11	NA	100%	80%	RM60,000	RM48,000
Wall	Tue 05 07 11	Fri 01 07 11	Tue 26 07 11	NA	56%	45%	RM16,800	RM13,500
Roof	Mon 11 07 11	Tue 05 07 11	Mon 29 08 11	NA	14%	10%	RM5,600	RM4,000
Finnishes & Furniture	Wed 21 09 11	NA	Mon 10 10 11	NA	0%	0%	RM0	RM0
Door & Windows	Wed 27 07 11	NA	Tue 02 08 11	NA	0%	0%	RM0	RM0
Sanitary & Plumbing	Tue 05 07 11	Tue 05 07 11	Thu 21 07 11	NA	69%	69%	RM27,600	RM27,600
[-] Electrical Works	Sun 04 09 11	NA	Wed 19 10 11	NA	0%	0%	RM0	RM0
Wiring	Sun 04 09 11	NA	Tue 20 09 11	NA	0%	0%	RM0	RM0
Lighting Switches & Powerpoints	Wed 21 09 11	NA	Tue 04 10 11	NA	0%	0%	RM0	RM0
Fittings	Tue 11 10 11	NA	Wed 19 10 11	NA	0%	0%	RM0	RM0
[-] Mechanical Works	Wed 21 09 11	NA	Tue 25 10 11	NA	0%	0%	RM0	RM0
A.C & Ventilation Work	Wed 21 09 11	NA	Tue 25 10 11	NA	0%	0%	RM0	RM0
Fire Protection Works	Wed 21 09 11	NA	Mon 24 10 11	NA	0%	0%	RM0	RM0
[-] Pondok Pengawal	Tue 01 03 11	Tue 01 03 11	Tue 02 08 11	NA	84%	72%	RM290,000	RM30,700
Land Acquisition	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	100%	100%	RM0	RM0
Frame	Tue 24 05 11	Wed 18 05 11	Wed 29 06 11	NA	100%	80%	RM60,000	RM48,000
Wall	Thu 30 06 11	Thu 23 06 11	Sun 17 07 11	NA	100%	78%	RM90,000	RM70,200
Roof	Thu 30 06 11	Fri 24 06 11	Wed 20 07 11	NA	80%	75%	RM120,000	RM112,500

Project Monitoring & Performance Reporting



Project Monitoring - Identify Variances

VARIANCES IN MSP



Cost Variances

Duration Variances

**Project Start/Finish
Variances**

For

Financial Progress

Physical Progress

Project Finish date

EXAMPLE OF VARIANCE (I)

Task Name	Baseline Start	Act. Start	Baseline Finish	Act. Finish	Schedule Fizikal	% Comp.	Schedule Cost	Act. Cost
[-] Projek Membina bangunan serbaguna Dan Pondok Pengawal JKR	Tue 01 03 11	Tue 01 03 11	Wed 30 11 11	NA	40%	35%	RM495,000	RM435,300
Project Start	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	100%	100%	RM0	RM0
[-] Preliminaries	Tue 01 03 11	Tue 01 03 11	Wed 30 11 11	NA	54%	54%	RM60,000	RM60,000
Performance Bonds & Insurance	Tue 01 03 11	Tue 01 03 11	Wed 09 03 11	Wed 09 03 11	100%	100%	RM10,000	RM10,000
Site Office	Thu 10 03 11	Thu 10 03 11	Tue 15 03 11	Tue 15 03 11	100%	100%	RM30,000	RM30,000
Setting Out	Thu 10 03 11	Thu 10 03 11	Sun 20 03 11	Sun 20 03 11	100%	100%	RM20,000	RM20,000
[+] Progress Report	Tue 01 03 11	Tue 01 03 11	Tue 22 11 11	NA	50%	50%	RM0	RM0
CCC	Sun 13 11 11	NA	Wed 30 11 11	NA	0%	0%	RM0	RM0
[-] External Works	Mon 21 03 11	Tue 15 03 11	Thu 10 11 11	NA	30%	27%	RM35,000	RM31,500
Earthworks	Mon 21 03 11	Tue 15 03 11	Mon 23 05 11	NA	100%	90%	RM35,000	RM31,500
Drain	Wed 27 07 11	NA	Mon 29 08 11	NA	0%	0%	RM0	RM0
Road	Mon 22 08 11	NA	Wed 05 10 11	NA	0%	0%	RM0	RM0
Turfing	Thu 06 10 11	NA	Wed 09 11 11	NA	0%	0%	RM0	RM0
Fence	Thu 06 10 11	NA	Thu 10 11 11	NA	0%	0%	RM0	RM0
[-] bangunan Serbaguna	Tue 24 05 11	Fri 20 05 11	Tue 25 10 11	NA	29%	24%	RM110,000	RM93,100
Frame	Tue 24 05 11	Fri 20 05 11	Sun 10 07 11	NA	100%	80%	RM60,000	RM48,000
Wall	Tue 05 07 11	Fri 01 07 11	Tue 26 07 11	NA	56%	45%	RM16,800	RM13,500
Roof	Mon 11 07 11	Tue 05 07 11	Mon 29 08 11	NA	14%	10%	RM5,600	RM4,000
Finnishes & Furniture	Wed 21 09 11	NA	Mon 10 10 11	NA	0%	0%	RM0	RM0
Door & Windows	Wed 27 07 11	NA	Tue 02 08 11	NA	0%	0%	RM0	RM0
Sanitary & Plumbing	Tue 05 07 11	Tue 05 07 11	Thu 21 07 11	NA	69%	69%	RM27,600	RM27,600
[-] Electrical Works	Sun 04 09 11	NA	Wed 19 10 11	NA	0%	0%	RM0	RM0
Wiring	Sun 04 09 11	NA	Tue 20 09 11	NA	0%	0%	RM0	RM0
Lighting Switches & Powerpoints	Wed 21 09 11	NA	Tue 04 10 11	NA	0%	0%	RM0	RM0
Fittings	Tue 11 10 11	NA	Wed 19 10 11	NA	0%	0%	RM0	RM0
[-] Mechanical Works	Wed 21 09 11	NA	Tue 25 10 11	NA	0%	0%	RM0	RM0
A.C & Ventilation Work	Wed 21 09 11	NA	Tue 25 10 11	NA	0%	0%	RM0	RM0
Fire Protection Works	Wed 21 09 11	NA	Mon 24 10 11	NA	0%	0%	RM0	RM0
[-] Pondok Pengawal	Tue 01 03 11	Tue 01 03 11	Tue 02 08 11	NA	84%	72%	RM290,000	RM250,700
Land Acquisition	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	Tue 01 03 11	100%	100%	RM0	RM0
Frame	Tue 24 05 11	Wed 18 05 11	Wed 29 06 11	NA	100%	80%	RM60,000	RM48,000
Wall	Thu 30 06 11	Thu 23 06 11	Sun 17 07 11	NA	100%	78%	RM90,000	RM70,200
Roof	Thu 30 06 11	Fri 24 06 11	Wed 20 07 11	NA	80%	75%	RM120,000	RM112,500

EXAMPLE OF VARIANCE (II)

Baseline : 1	Schd. Progress	Actual Progress	Variance
Financial Progress	495,000.00	435,300.00	- 59,700.00
Physical Progress	40%	35%	- 5%
Project Finish Date	30.11.2011	10.12.2011	+ 10 hari

Project Monitoring & Performance Reporting



Project Monitoring - Action to Variances

ACTION TO BE TAKEN



Priority Action :

- 1** Project Finish Date
- 2** Financial Progress
- 3** Physical Progress

CONTOH FORMAT LAPORAN KEMAJUAN PROJEK UNTUK MINIT MESYUARAT TAPAK

No	Tarikh Penilaian (Fizikal)	Sebenar (%)	Jadual (%)	Awal /Lewat (rujuk MSP)
1	Januari	10	15	Lewat 5 hari
2	Februari	15	20	Lewat 15 hari
3	Mac	25	40	Lewat 25 hari

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No	Tarikh Penilaian (Kewangan)	Sebenar (%)	Jadual (%)	Awal /Lewat (rujuk SKALA)
1	Januari	12	17	Lewat 10 hari
2	Februari	17	20	Lewat 15 hari
3	Mac	23	30	Lewat 20 hari

Contoh template laporan kemajuan kerja yang perlu disediakan oleh kontraktor

Task Name	Baseline Start	Act. Start	Baseline Finish	Act. Finish	Schedule Physical	% Comp.	Schedule Cost	Act. Cost
Projek Membina bangunan serbaguna Dan Pondok Pengawal JKR	Tue 01 03 11	NA	Wed 30 11 11	NA	40%	0%	RM495,000	RM0
Project Start	Tue 01 03 11	NA	Tue 01 03 11	NA	100%	0%	RM0	RM0
Preliminaries	Tue 01 03 11	NA	Wed 30 11 11	NA	54%	0%	RM60,000	RM0
Performance Bonds & Insurance	Tue 01 03 11	NA	Wed 09 03 11	NA	100%	0%	RM10,000	RM0
Site Office	Thu 10 03 11	NA	Tue 15 03 11	NA	100%	0%	RM30,000	RM0
Setting Out	Thu 10 03 11	NA	Sun 20 03 11	NA	100%	0%	RM20,000	RM0
Progress Report	Tue 01 03 11	NA	Tue 22 11 11	NA	50%	0%	RM0	RM0
CCC	NA	NA	Wed 30 11 11	NA	0%	0%	RM0	RM0
External Works	Mon 21 03 11	NA	Thu 10 11 11	NA	30%	0%	RM35,000	RM0
bangunan Serbaguna	Tue 24 05 11	NA	Tue 25 10 11	NA	29%	0%	RM110,000	RM0
Frame	Tue 24 05 11	NA	Sun 10 07 11	NA	100%	0%	RM60,000	RM0
Wall	Tue 05 07 11	NA	Tue 26 07 11	NA	56%	0%	RM16,800	RM0
Roof	Mon 11 07 11	NA	Mon 29 08 11	NA	14%	0%	RM5,600	RM0
Finnishes & Furniture	NA	NA	Mon 10 10 11	NA	0%	0%	RM0	RM0
Door & Windows	NA	NA	Tue 02 08 11	NA	0%	0%	RM0	RM0
Sanitary & Plumbing	Tue 05 07 11	NA	Thu 21 07 11	NA	69%	0%	RM27,600	RM0
Electrical Works	NA	NA	Wed 19 10 11	NA	0%	0%	RM0	RM0
Wiring	NA	NA	Tue 20 09 11	NA	0%	0%	RM0	RM0
Lighting Switches & Powerpoints	NA	NA	Tue 04 10 11	NA	0%	0%	RM0	RM0
Fittings	NA	NA	Wed 19 10 11	NA	0%	0%	RM0	RM0
Mechanical Works	NA	NA	Tue 25 10 11	NA	0%	0%	RM0	RM0
A.C & Ventilation Works	NA	NA	Tue 25 10 11	NA	0%	0%	RM0	RM0
Fire Protection Works	NA	NA	Mon 24 10 11	NA	0%	0%	RM0	RM0
Pondok Pengawal	Tue 01 03 11	NA	Tue 02 08 11	NA	84%	0%	RM290,000	RM0
Land Acquisition	Tue 01 03 11	NA	Tue 01 03 11	NA	100%	0%	RM0	RM0
Frame	Tue 24 05 11	NA	Wed 29 06 11	NA	100%	0%	RM60,000	RM0
Wall	Thu 30 06 11	NA	Sun 17 07 11	NA	100%	0%	RM90,000	RM0
Roof	Thu 30 06 11	NA	Wed 20 07 11	NA	80%	0%	RM120,000	RM0
Door, Window & Finishes	NA	NA	Tue 02 08 11	NA	0%	0%	RM0	RM0
Minor Electrical & Mechanical Works	Thu 30 06 11	NA	Wed 13 07 11	NA	100%	0%	RM20,000	RM0
T&C	NA	NA	Tue 08 11 11	NA	0%	0%	RM0	RM0
Project Finish	NA	NA	Wed 30 11 11	NA	0%	0%	RM0	RM0