Gerbang Nilai Review

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Why & What is Gerbang Nilai Review
Little Planning Effort

Greater Planning Effort

Firefighting
Unexpected events
Stress
Lost opportunities
Unrecoverable variations

Fewer Issues

Schedule Cost over run

PLAN    DESIGN    TENDER    CONTRACT    CLOSE-UP

TIME

OGC Gateway™ Review derived from the 1999 Gershon Report on Civil Procurement, which established OGC.
To help Government deliver best value from its spending.

Examines programs and projects at key decision points in their lifecycle to provide assurance that they can progress successfully to the next stage.
Start program → Deliver program → Close program

Develop Business Case → Gateway 1

Develop Procurement Strategy → Gateway 2

Competitive Procurement → Gateway 3

Award & Manage Contract → Gateway 4

Operational (services & contract) → Renew service contract → Gateway 5

Gateway 5

Disposal

0 – strategic assessment
1 – Business justification
2 – Procurement strategy
3 – Investment decision
4 – Readiness for service
5 – Benefit realisation
Gerbang Nilai is being introduced in the 10th Malaysian Plan.

In ensuring the success of the whole project undertaken by JKR, Gerbang Nilai Review shall be imposed to all projects above RM 5 Million.
Improved accuracy in planning
Appropriate skills and experience deployed on the project.
Increased stakeholder understanding of key success criteria, project status and the issue involved
Repeated deficiencies corrected
Knowledge transfer and application of best practice
Achieve more realistic time and cost target for projects
Increased success of outcomes
Project **assurance methodology** – short, intensive review at 4 key point of the project lifecycle.

- Independent, expert, peer review process
- Focuses on issues that will make the project successful
Assess the project against **specific objectives**

- Provide **early identification** of areas require corrective action
- Provide **validation** – ready to progress to next stage.
Methodology of Gerbang Nilai

- Review are based on *open and honest communication*
- Review reports are *action-orientated*
- Gerbang Nilai is
  - NOT a compliance tool
  - NOT an audit
  - DOES NOT stop a project
Penerimaan Projek dari EPU

Daftar projek di SKALA

Pengkategorian Projek (ACAT)

Perancangan Projek

Gerbang Nilai 1

Ya

Tidak

Serah kembali kepada Agensi Pelanggan

Penerimaan Pelaksanaan Projek
The review focuses on:
● projects *implementation readiness*
  (availability of project brief, budget and land)
aliran kerja projek RMk-10

Mengurus Rekabentuk Konsep

Siap Rekabentuk Konsep

Gerbang Nilai 2

Ya

Tidak

(Kesediaan untuk Rekabentuk)

Ya

Menganalisis Penyediaan Rekabentuk Terperinci

peringkat perancangan
The review focuses on:

- **planning adequacy,**
- **clear understanding** of client and other stakeholders’ **requirements,**
- **risk analysis**
- **value management analysis** (for project cost more than RM50 million),
- **ready to proceed with the detail design.**
Peringkat rekabentuk

Menyediakan rekabentuk terperinci

Siap Rekabentuk Terperinci dan Dokumen Tender

Gerbang Nilai 3

(Kesediaan untuk Tender)

Ya

Tidak

Tender Projek
Gerbang Nilai 3 (Readiness for Tender)

Focuses on:

- assurance a **clear definition** of the project and a **plan for its implementation /execution**, 
- assessment of the project’s **potential for success**.
- ensures **appropriate procurement** which facilitates a value for money outcome
- ensure project is **ready to tender**.
Penilaian Tender

Pemilihan Kontraktor

Perlantikan Kontraktor

Perakuan ke Lembaga Tender

peringkat perolehan
Focuses on providing;
- assurance on whether the **product is robust** before delivery.
- assessing **organisational readiness** before and after delivery.
- considers the **basis for evaluating** ongoing performance.
Greater Planning Effort

GN 1

GN 2

GN 3

GN 4

Fewer Issues

PLAN DESIGN TENDER CONTRACT CLOSE-UP

TIME
GERBANG NILAI REVIEW PROCESS

START

HOPT request for GN review

HPO select GN Reviewer

Pengarah approve GN Reviewer

NO

YES

HPO inform GN Reviewer

GN Reviewer prepare for reviewing the project

Interview the project manager and stakeholders and checking the necessary documents

GN Reviewer prepare GN report

Submit GN report to HPO

Pengarah to decide on the project

HPO inform the HOPT of the decision and prepare report for the Portfolio Office

HOPT register the GN report and the decision in SKALA

HPO submit report to Portfolio Office

FINISH
The following participants shall work cooperatively to complete a review successfully:

- Program Manager
- Project Manager
- Portfolio /Program /Project Office;
- Gerbang Nilai Review Team; and
- Other project stakeholders
Participants in a Gerbang Nilai review should:

- engage fully in the process,
- demonstrating a willingness to share information openly and honestly.

This will assist:

- in building a collaborative working relationship among the participants, and
- result in the production of a fully informed and useful Gerbang Nilai Review Report.
Consideration will be given to factors such as:

1. potential **conflicts of interest** or other sensitivities;
2. reviewer **knowledge, skills and experience** relevant to the particular project and the Gerbang Nilai review to be undertaken;
3. obtaining the **best mix** of reviewer expertise; reviewer availability; and
4. the **level of security** clearance required for the project, where relevant.
• provide an overall status for the project at the Gerbang.

• A ‘traffic light’ system is used to indicate the project’s overall status.
The Gerbang Nilai Review Report

- critical to the overall success of the project.
- issues raised are to be addressed before the project proceeds.
The issues raised in this review should be **addressed before the next Gerbang Nilai review.**
The project is on target to succeed, but may benefit from implementing the recommendations in this review.
Also indicate if recommendations in earlier reviews have been addressed.

Shall be signed by all members of the Gerbang Nilai Review Team.

Finally, the Pengarah will make the decision based on the report.
NOTE:

- **red light** does not mean that the project must stop. It indicates that further work is needed before progressing.

- **GN 1** does not apply traffic light system
Implementation of Gerbang Nilai in RMK-10
Develop and continuously improve the system, process, tools and technique of Gerbang Nilai.

Appoint and develop the competency of Gerbang Nilai Reviewers

Monitor the implementation of Gerbang Nilai in JKR
Manage the implementation of Gerbang Nilai within each Cawangan/States.
Present Status

1. The development of guideline, process, tools and techniques - completed

2. About 200 Gerbang Nilai Reviewers

3. The integration of Gerbang Nilai report into SKALA /SPB (under development)

4. KPKR instruction in 2011 - All RMK-10 projects > RM5 million to be reviewed using Gerbang Nilai