



Gerbang Nilai Review

GERBANG



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PROKOM, JKR.

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Why Gerbang Nilai Review

We offer three kinds of service:

GOOD - CHEAP - FAST

You can pick any two

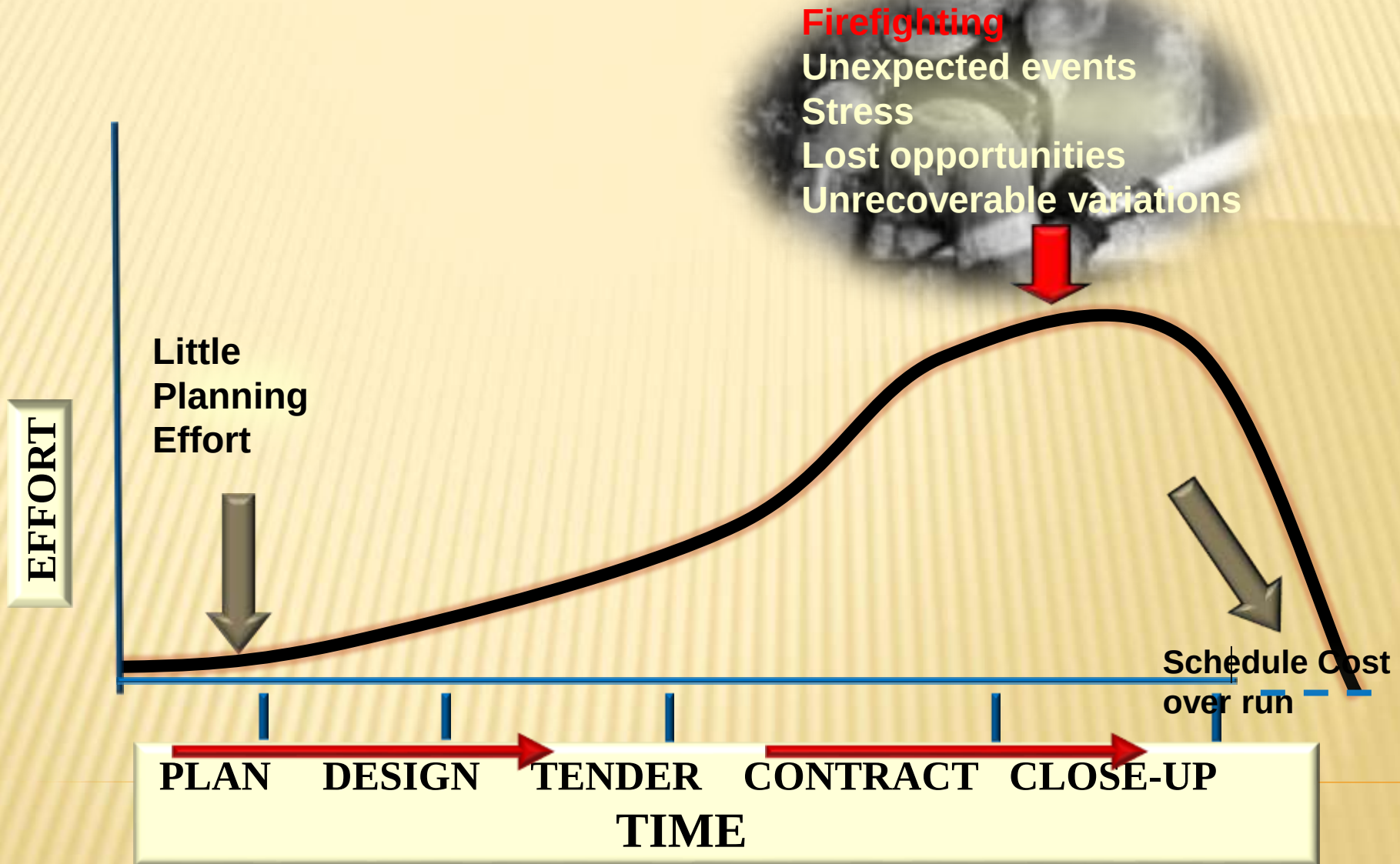
GOOD service **CHEAP** won't be **FAST**

GOOD service **FAST** won't be **CHEAP**

FAST service **CHEAP** won't be **GOOD**

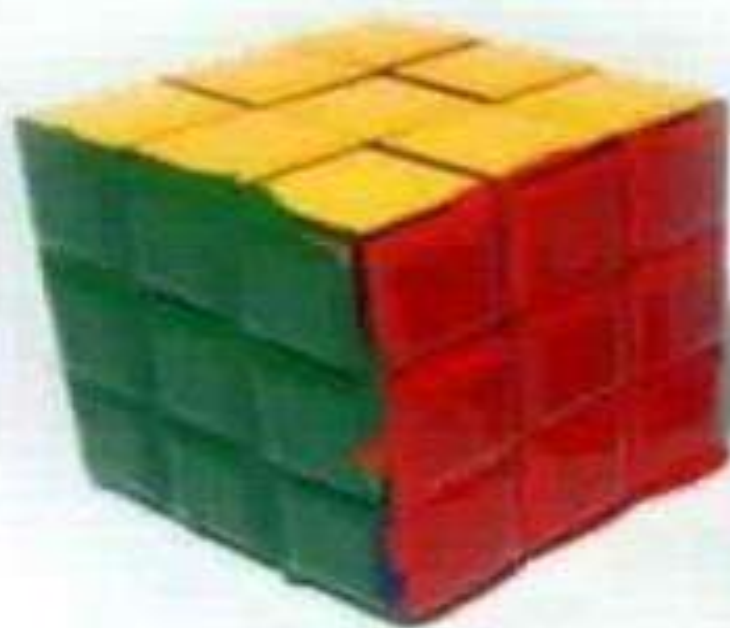
facebook.com/AwesomeTakesPractice

U NEAR SIGNS



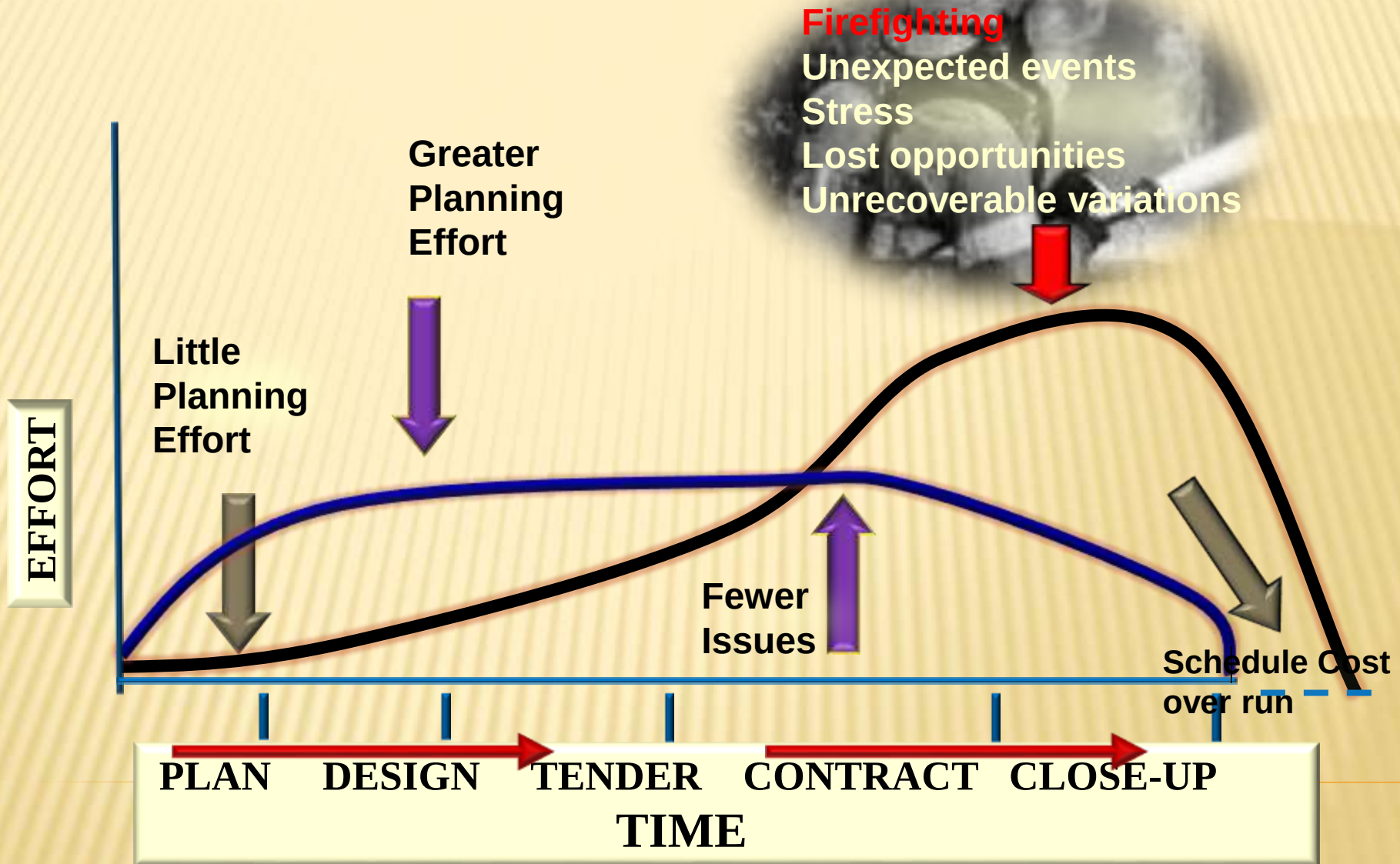


The Day I Lost Control...



@Riz

There are solutions:
even to the hardest problems







What is Gerbang Nilai Review

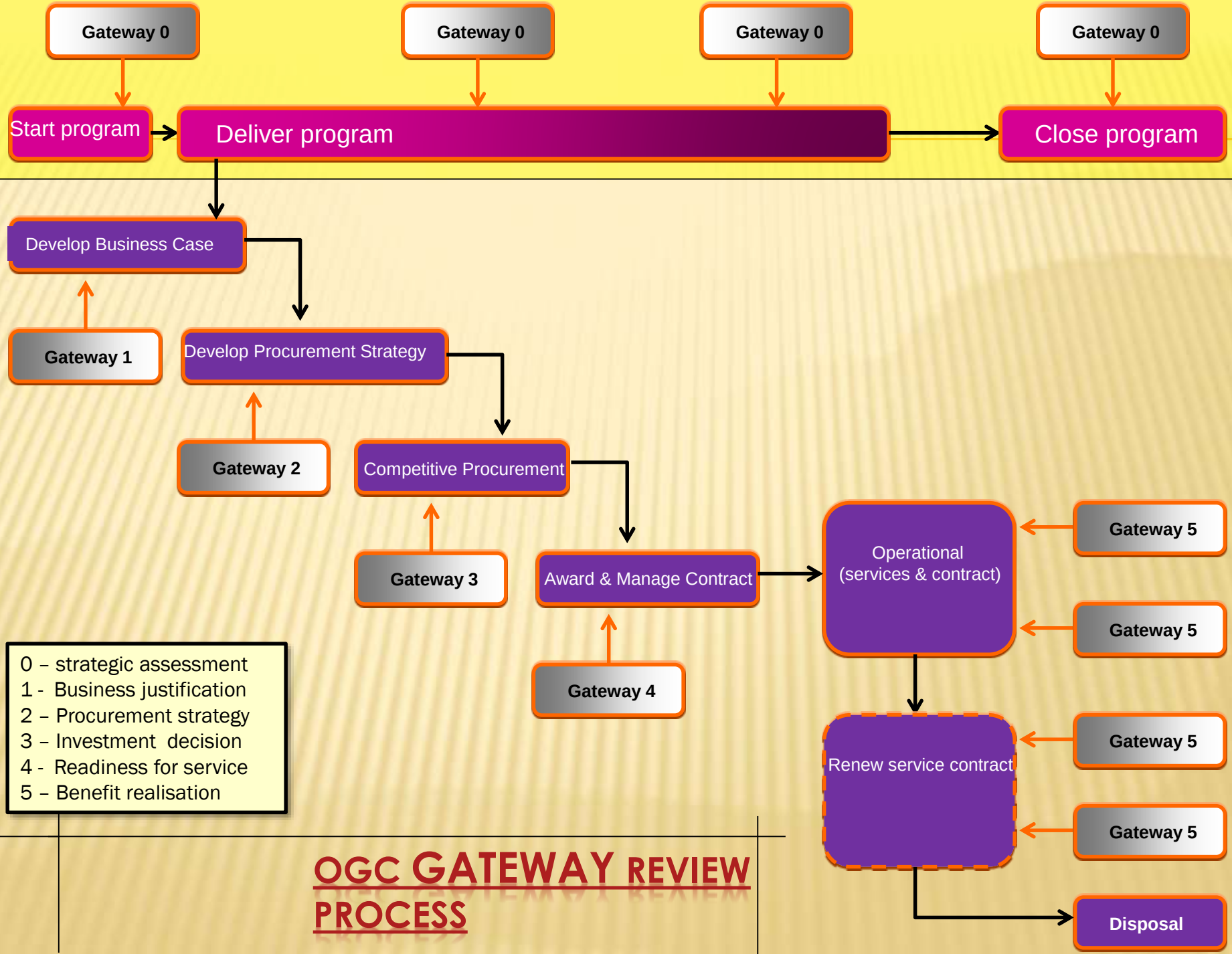
Gerbang Nilai Review

- An adaption of the United Kingdom's Office of Government Commerce (OGC) Gateway™ Review Process to **improve the delivery of major projects.**
- OGC Gateway™ Review derived from the 1999 **Gershon Report** on Civil Procurement, which established OGC.



Concept of GATEWAY™ Review

- To help Government deliver best value from its spending.
 - Examines programs and projects at key decision points in their lifecycle to provide assurance that they can progress successfully to the next stage.
-



Gerbang Nilai Review in JKR

- Gerbang Nilai is being introduced in 10th Malaysian Plan.
- In ensuring the **success of the whole project** undertaken by JKR, Gerbang Nilai Review shall be imposed to **all projects above RM 5 Million**
(surat KPKR: (75)JKR-KPKR: 100:010/07 bertarikh 3 Ogos 2011)



Benefits of the Gerbang Nilai Review

- Improved accuracy in planning
- Appropriate skills and experience deployed on the project.
- Increased stakeholder understanding of key success criteria, project status and the issue involved
- Repeated deficiencies corrected
- Knowledge transfer and application of best practice
- Achieve more realistic time and cost target for projects
- Increased success of outcomes

Methodology of Gerbang Nilai

- Project **assurance methodology**
 - short, intensive review at 4 key point of the project lifecycle.

- Independent, expert,
peer review process

- **Focuses on issues**
that will make the
project successful



Methodology of Gerbang Nilai



- Assess the project against **specific objectives**
- Provide **early identification** of areas require corrective action
- Provide **validation** – ready to progress to next stage.



Methodology of Gerbang Nilai

- Review are based on **open and honest communication**
- Review reports are **action-orientated**
- Gerbang Nilai is
 - **NOT** a compliance tool
 - **NOT** an audit
 - **DOES NOT** stop a project

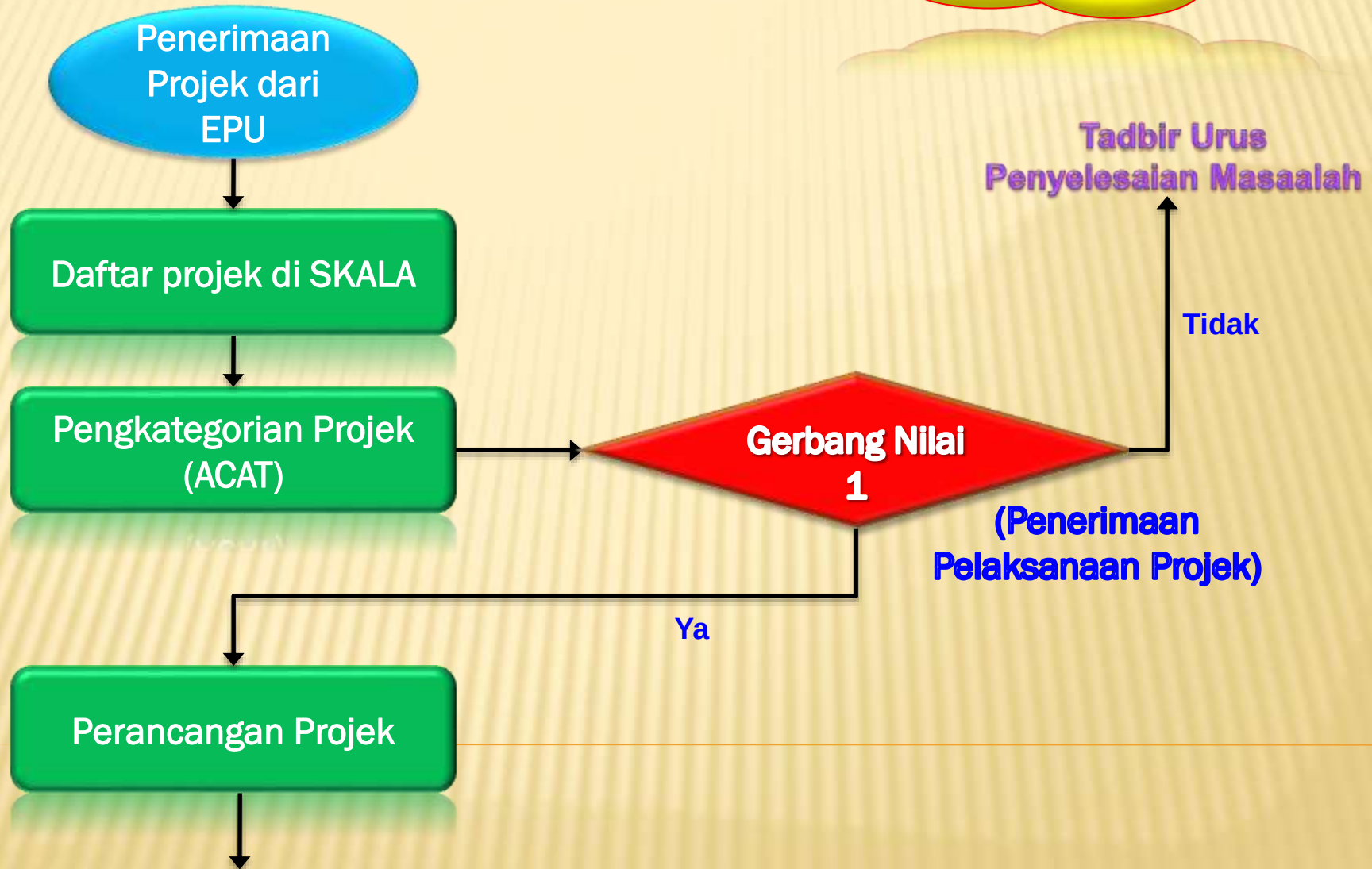




How to implement Gerbang Nilai Review

aliran kerja projek RMk-10

peringkat_perancangan



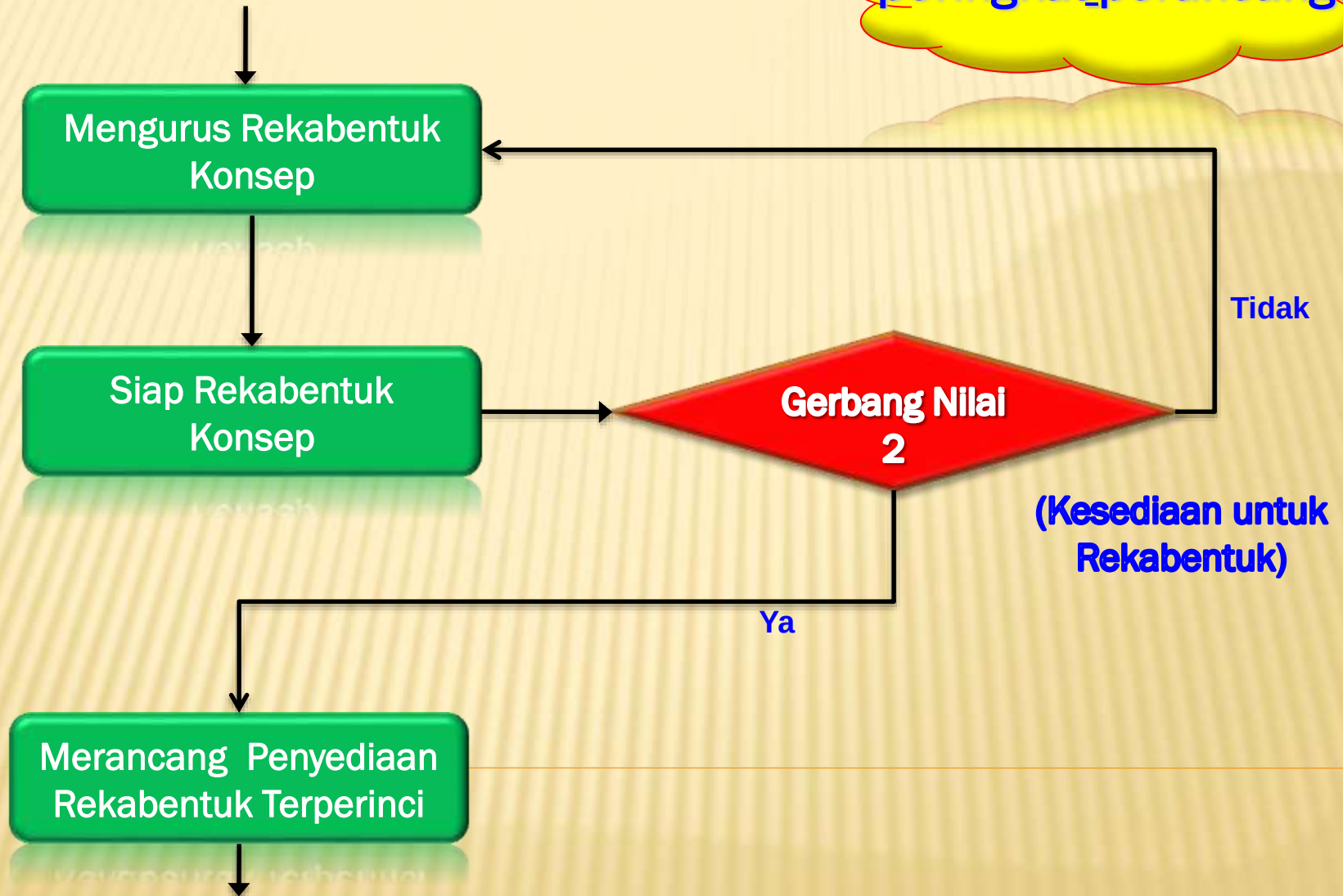
Gerbang Nilai 1 (Implementation Acceptance)

The review focuses on;

- projects **implementation readiness**
(availability of project brief, budget and land)

aliran kerja proyek RMk-10

peringkat_perancangan



Gerbang Nilai 2 (Readiness for Design)

The review focuses on;

- **planning** adequacy,
- clear **understanding** of client and other stakeholders' **requirements**,
- **risk** analysis
- **value management** analysis (for project cost more than RM50 million),
- ready to proceed with the **detail design**.

aliran kerja proyek RMk-10

Peringkat rekabentuk



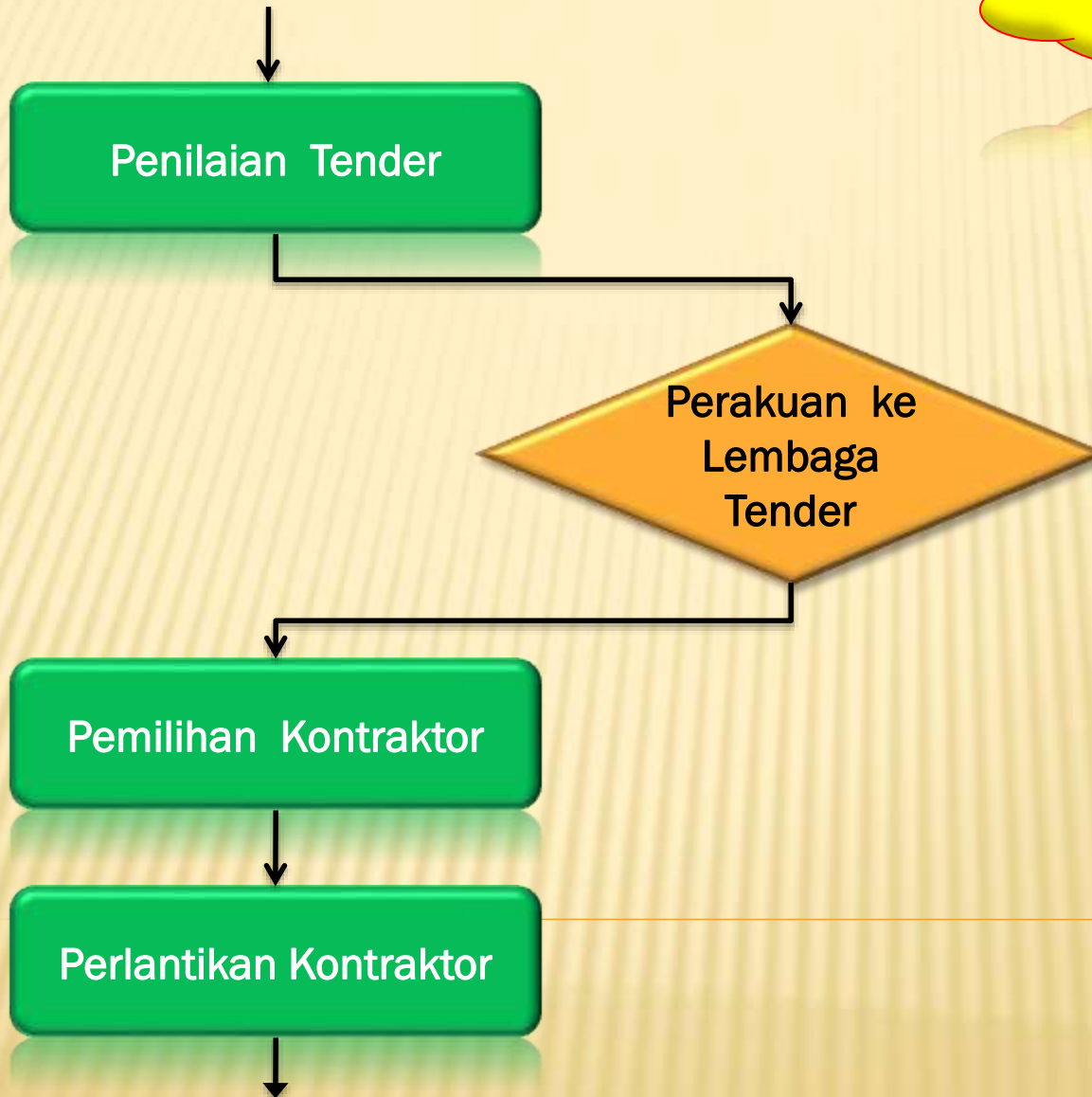
Gerbang Nilai 3 (Readiness for Tender)

Focuses on:

- assurance a **clear definition** of the project and a **plan for its implementation /execution,**
- assessment of the project's **potential for success.**
- ensures **appropriate procurement** which facilitates a value for money outcome
- ensure project is **ready to tender.**

aliran kerja proyek RMk-10

peringkat_perolehan



aliran kerja projek RMk-10

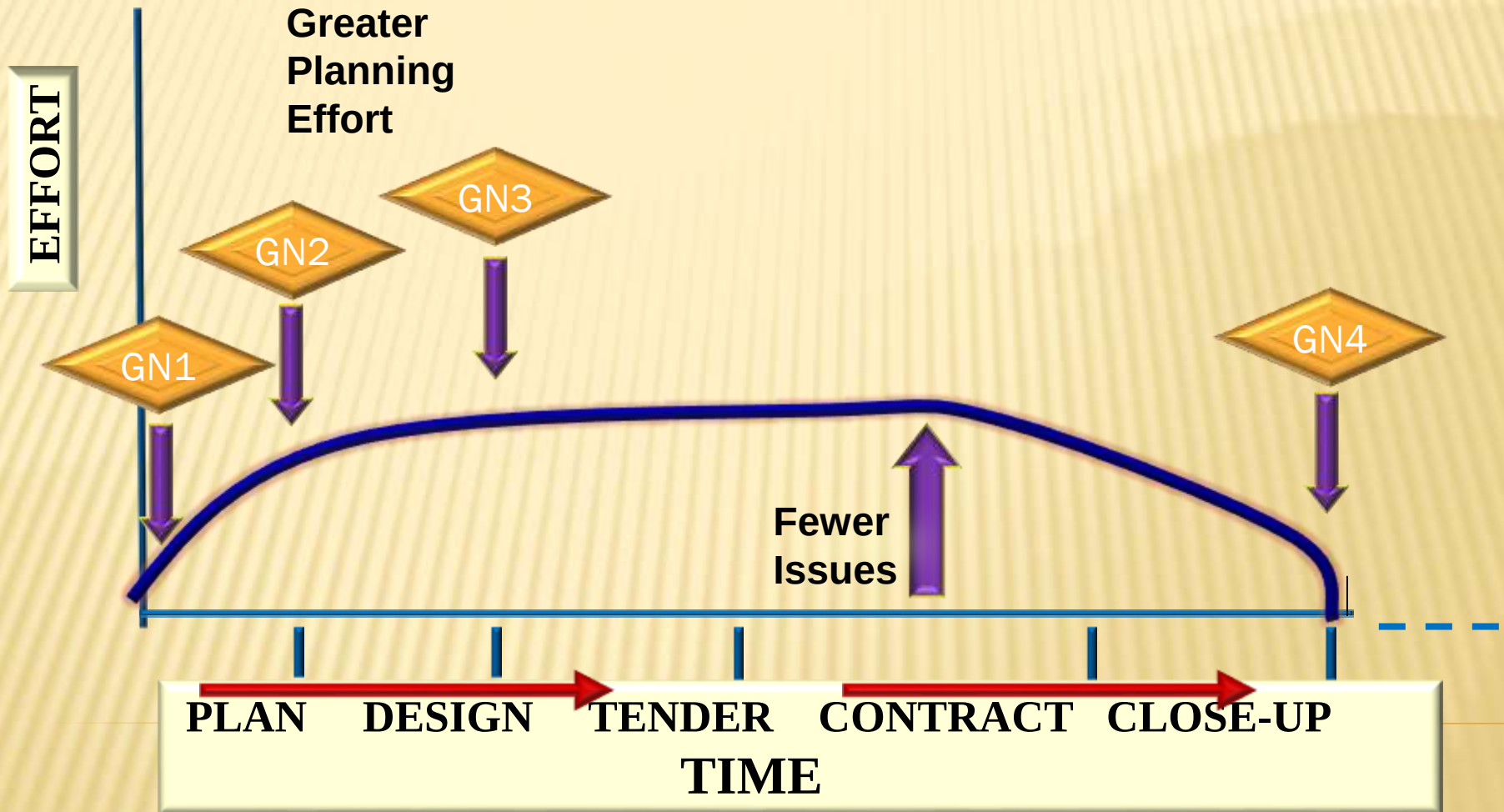
Peringkat_Pembinaan



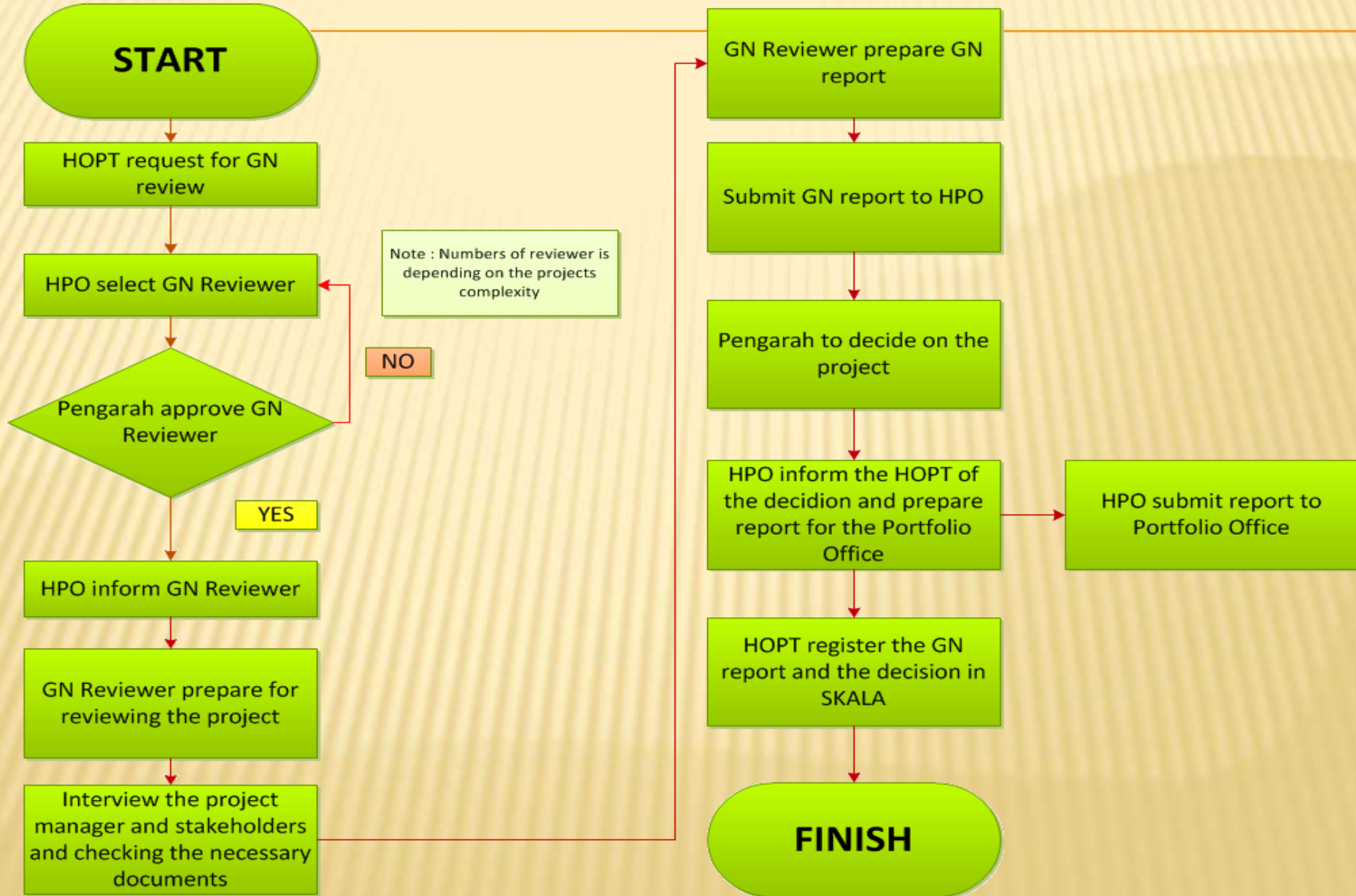
Gerbang Nilai 4 (Readiness for Service)

Focuses on providing;

- assurance on whether the **product is robust** before delivery.
- assessing **organisational readiness** before and after delivery.
- considers the **basis for evaluating** ongoing performance.



GERBANG NILAI REVIEW PROCESS



Participants in Gerbang Nilai Review

The following participants shall **work co-operatively** to complete a review successfully:

- ▶ **Program Manager**
- ▶ **Project Manager**
- ▶ **Portfolio /Program /Project Office;**
- ▶ **Gerbang Nilai Review Team; and**
- ▶ **Other project stakeholders**

Importance of Participants

Participants in a Gerbang Nilai review should:

- **engage** fully in the process,
- **willing** to share information **openly and honestly**.

This will assist:

- building a **collaborative working relationship** among the participants, and
- production of a fully **informed and useful** Gerbang Nilai Review Report.

Selection of Gerbang Nilai Reviewers

Consideration will be given to factors such as:

1. potential **conflicts of interest** or other sensitivities;
2. reviewer **knowledge, skills and experience** relevant to the particular project and the Gerbang Nilai review to be undertaken;
3. obtaining the **best mix** of reviewer expertise; reviewer availability; and
4. the **level of security** clearance required for the project, where relevant.

Review Team

- Experts in their field,
- Have extensive relevant experience
- Trained by the Portfolio Office.

Roles and Responsibilities of Review Team

1. Ensure that **communication** occurs between the Portfolio Office and Project Manager.
2. Prepare a **plan** for the conduct of the Gerbang Nilai review.
3. Prepared the Gerbang Nilai Review **Report** in a timely manner.
4. Provide Gerbang Nilai Review Reports to the **Program Manager** and **Portfolio Office** at the **conclusion** of each Gerbang Nilai review.

Plan For The Conduct Of The Gerbang Nilai Review

1. communicate the intention of the Gerbang Nilai review to all participants interviewed;
2. ensure that the Review Team Members and interviewees are aware of the purpose and structure of the interviews prior to interview commencement;
3. prepare the interview game plan;
4. lead interviews and encourage discussion;

Plan For The Conduct Of The Gerbang Nilai Review

5. identifying relevant **documentation** for review and **participants** for interview;
6. working **cooperatively** with all participants in the Review, including the Review team, the Program Manager and the Portfolio Office;
7. providing **feedback** to the Portfolio Office on the Review Team.

Program Manager

- Responsible for the successful delivery of the project
- Has the authority to make decisions affecting the progress of the project.

Roles and Responsibilities of Program Manager

1. **Briefs** the Gerbang Nilai Review Team on key aspects of the project;
2. **Assists** the Gerbang Nilai Review Team to obtain access to key stakeholders and documentation,
3. **Receives briefings** from the Gerbang Nilai Review Team;
4. **Ensures appropriate action** is taken to address the Gerbang Nilai review findings;
5. **Notifies** the Portfolio/Program Office of the project's intention to progress to the next phase.

Project Manager

- The Project Manager has primary responsibility for the day-to-day management of the entire project.

Roles and Responsibilities of Project Manager

1. Provide a **summary of the project** to the Gerbang Nilai Review Team.
2. Provide **project documents and information**, which have been identified by the Review Team.
3. Ensure **interviews are arranged**.
4. Ensure **suitable meeting rooms and facilities** are available.

Other Project Stakeholders

Other project stakeholders may be asked:

1. by the Program Manager and/or Project Manager to meet with the Gerbang Nilai Review Team; and
2. by the Gerbang Nilai Review Team to provide relevant information in its entirety and in a timely manner.

Portfolio/program/Project Office

- provides guidance, support and additional information on the Gerbang Nilai methodology
- oversee the management of Gerbang Nilai reviews
- facilitating Gerbang Nilai reviews
- preparation of the lessons learnt reports.



The Gerbang Nilai Review Report

PHOTOSEARCH

The Gerbang Nilai Review Report

- provide an **overall status** for the project at the Gerbang.



- A **‘traffic light’ system** is used to **indicate** the project’s overall status.

The Gerbang Nilai Review Report

RED



- **critical** to the overall success of the project.
- issues raised are to be **addressed before** the project proceeds.

The Gerbang Nilai Review Report

AMBER



The issues raised in this review should be **addressed before the next** Gerbang Nilai review.

The Gerbang Nilai Review Report

Green



The project is on target to succeed, but may benefit from implementing the recommendations in this review.

The Gerbang Nilai Review Report

- Also indicate if recommendations in earlier reviews have been addressed.
- Shall be signed by all members of the Gerbang Nilai Review Team.
- Finally, the Pengarah will made the decision based on the report.



The Gerbang Nilai Review Report

NOTE:

- **red light** does not mean that the project must stop. It indicates that **further work is needed before progressing**.
- **GN 1** does not apply traffic light system



Looks like everyone is online



Implementation of Gerbang Nilai in RMK-10

Implementation of Gerbang Nilai

Portfolio Office

1

Develop and continuously improve the system, process, tools and technique of Gerbang Nilai.

2

Appoint and develop the competency of Gerbang Nilai Reviewers

3

Monitor the implementation of Gerbang Nilai in JKR

Implementation of Gerbang Nilai

Program / Project Office



**the implementation of
Gerbang Nilai within each
Cawangan/States. Manage**

Implementation of Gerbang Nilai

Present Status

1

- The development of guideline, process, tools and techniques - completed

2

- 100 Gerbang Nilai Reviewers

3

- The integration of Gerbang Nilai report into SKALA -completed

4

- KPKR instruction -All RMK-10 projects > RM5 million to be reviewed using Gerbang Nilai

Implementation of Gerbang Nilai

Present Status

5

- Implement Gerbang Nilai for Rolling Plan 1, 2 & 3

6

- Incorporate Gerbang Nilai into SKALA & J10

7

- Escalate issues capture from Gerbang Nilai Reports to Problem Solving Governance.

		Kategori SP			Gerbang Nilai 2: Rekabentuk				Gerbang Nilai 3: Perolehan				Gerbang Nilai 4: Pembinaan			
Bil.	Pejabat Pengurus Program	<u>1</u>	<u>2</u>	<u>3</u>	<u>Putih</u>	<u>Merah</u>	<u>Kuning</u>	<u>Hijau</u>	<u>Putih</u>	<u>Merah</u>	<u>Kuning</u>	<u>Hijau</u>	<u>Putih</u>	<u>Merah</u>	<u>Kuning</u>	<u>Hijau</u>
1	SEKTOR INFRASTRUKTUR (INFRA)	<u>0</u>	<u>0</u>	<u>44</u>	<u>40</u>	<u>0</u>	<u>1</u>	<u>3</u>	<u>40</u>	<u>0</u>	<u>1</u>	<u>3</u>	<u>44</u>	<u>0</u>	<u>0</u>	<u>0</u>
2	SEKTOR BANGUNAN (BGN)	<u>0</u>	<u>0</u>	<u>188</u>	<u>175</u>	<u>1</u>	<u>1</u>	<u>11</u>	<u>178</u>	<u>1</u>	<u>0</u>	<u>9</u>	<u>187</u>	<u>0</u>	<u>0</u>	<u>1</u>
3	SEKTOR PAKAR (PAKAR)	<u>0</u>	<u>0</u>	<u>2</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>
4	SEKTOR PENGURUSAN	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
5	SEKTOR SENGGARA	<u>0</u>	<u>0</u>	<u>4</u>	<u>4</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4</u>	<u>0</u>	<u>0</u>	<u>0</u>
6	LAIN-LAIN	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Jumlah	0	0	238	221	1	2	14	224	1	1	12	237	0	0	1

Ir. Hizamul-Din Bin Ab. Rahman dari BPR B - KESELAMATAN (CKE)



Taip di sini untuk carian

[Laman Utama](#)
[Aliran Kerja](#)
[Laporan](#)
[ACAT](#)

1) Statistik Projek RMK10 Mengikut Gerbang Nilai

Bagi Pejabat Untuk Projek Mengikut RMK

Bil.	Pejabat Pengurus Program	Kategori SP			Gerbang Nilai 2: Rekabentuk				Gerbang Nilai 3: Perolehan		
		1	2	3	Putih	Merah	Kuning	Hijau	Putih	Merah	Kuning
1	SEKTOR INFRASTRUKTUR (INFRA)	0	0	44	41	0	1	3	41	0	1
2	SEKTOR BANGUNAN (BGN)	0	0	194	167	0	2	26	176	0	0
3	SEKTOR PAKAR (PAKAR)	0	0	2	2	0	0	0	2	0	0
4	SEKTOR PENGURUSAN	0	0	0	0	0	0	0	0	0	0
5	SEKTOR SENGGARA	0	0	3	3	0	0	0	3	0	0
6	LAIN-LAIN	0	0	0	0	0	0	0	0	0	0
	Jumlah	0	0	243	213	0	3	29	222	0	1

Ir. Hizamul-Din Bin Ab. Rahman
dari BPR B - KESELAMATAN (CKE)



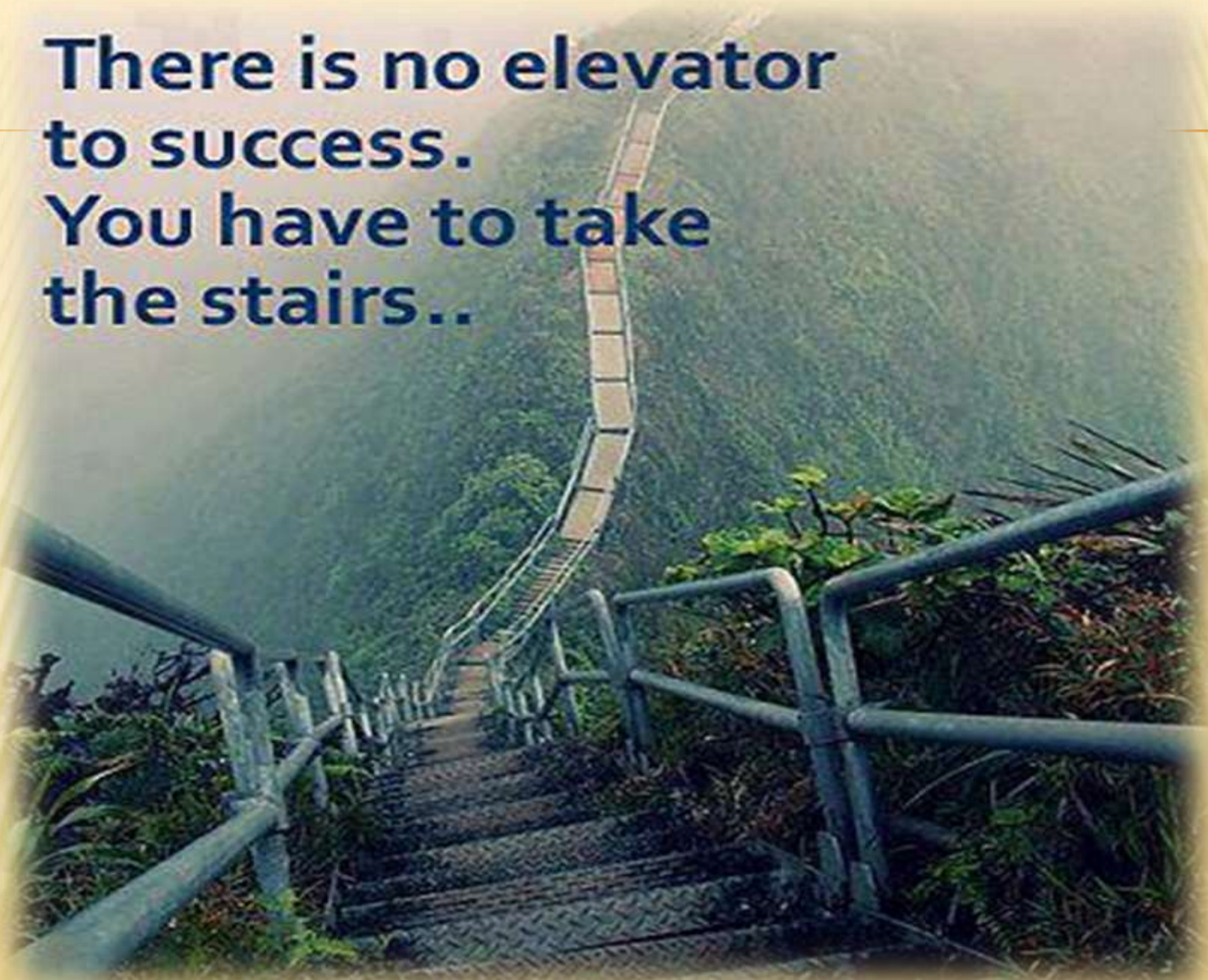
Laman Utama
Aliran Kerja
Laporan
ACAT

1) Statistik Projek RMK10 Mengikut Gerbang Nilai

Bagi Pejabat
Pengurus Program
Untuk Projek
Persekutuan
Mengikut RMK
RMK 10 2nd Rolling F
Klik

Bil.	Pejabat Pengurus Program	Kategori SP			Gerbang Nilai 2: Rekabentuk				Gerbang Nilai 3: Perolehan		
		1	2	3	Putih	Merah	Kuning	Hijau	Putih	Merah	Kuning
1	SEKTOR INFRASTRUKTUR (INFRA)	0	0	22	20	0	0	2	22	0	0
2	SEKTOR BANGUNAN (BGN)	0	0	45	42	0	1	2	45	0	0
3	SEKTOR PAKAR (PAKAR)	0	0	0	0	0	0	0	0	0	0
4	SEKTOR PENGURUSAN	0	0	0	0	0	0	0	0	0	0
5	SEKTOR SENGGARA	0	0	0	0	0	0	0	0	0	0
6	LAIN-LAIN	0	0	0	0	0	0	0	0	0	0
	Jumlah	0	0	67	62	0	1	4	67	0	0

**There is no elevator
to success.
You have to take
the stairs..**





terima kasih



New?
Start here