INTRODUCTION OF SKNOWLEDGE AREAS

Project Communication Management



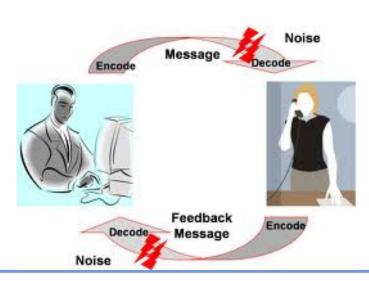
CONTENT

- DEFINITION
- OBJECTIVES
- BENEFITS
- PROJECT STAKEHOLDERS
- PROJECT COMMUNICATION MANAGEMENT PROCESSES
- SUMMARY



DEFINITION

- Managing inter-relationships and inter-personal communications.
- Communications planning.
- · Change and process management.
- · Context and environment awareness.
- Analytical skills.





OBJECTIVES

- To develop and enhance internal business relationship.
- To establish communication channels & develop stronger internal and external relationship.

BENEFITS

- Better internal & external knowledge of government processes.
- Higher levels of acceptance of the work methods proposed.
- Reduce level of skepticism through knowledge.
- Better client / customer contact.



PROJECT COMMUNICATION INVOLVES:

Generating, collecting, storing, retrieving and ultimate disposition of project information



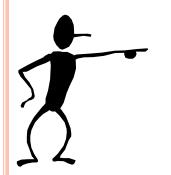
... in a timely manner



... to the appropriate stakeholders.



WHO ARE THE STAKEHOLDER OF A PROJECT??



Individuals & organizations who are actively involved in a project; OR

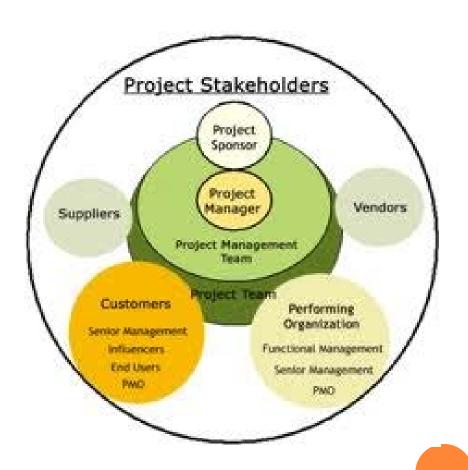
Those whose interests maybe positively or negatively affected as a result of the project execution or essful completion.





PROJECT STAKEHOLDERS

- Sponsor
- Project Manager
- Customer/User
- PerformingOrganization
- Project Team Members
- Project Management Team
- Influencers





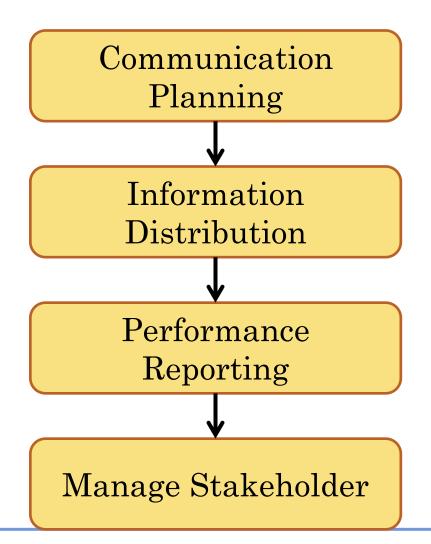
STAKEHOLDER INVOLVEMENT

- Creating the project vision.
- Agreeing the objectives.
- o Identifying the benefits.
- Determining the dependencies.
- Selecting from among the solution options.
- Acquiring the capabilities.
- Implementing the changes.
- Tracking the benefits.





PROJECT COMMUNICATION MANAGEMENT PROCESSES





COMMUNICATION PLANNING

INITIATION
PLANNING
EXECUTION
MONITORING & CONTROL
CLOSING

Stakeholders need:

- What information?
- How to communicate the information
- When these information are needed?



Which stakeholders

... needs what information

... by when and

... how to reach them

COMMUNICATIONS SPAN OF CONTROL

PROJECT ORGANISATION
Budget Approvals
Resources
Design Approvals
Change Management

Contractors
Suppliers

REGULATORY APPROVALS

Commonwealth
State Government
Local Government
Environmental
EEO, OH&S

CUSTOMERS

Project sponsor Customer Liaison

Participants
Supporters

Financial

Variations Approval

PROJECT MANAGER &

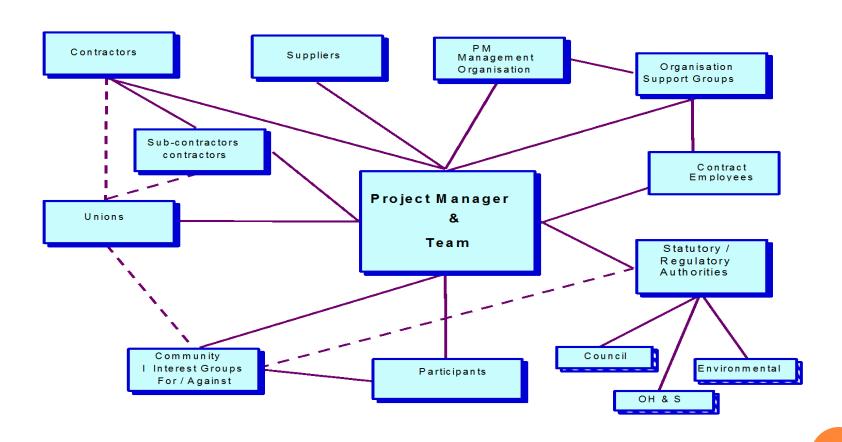
TEAM

COMMUNITY

local /state /political
Special Interest Groups
Noise/ Waste/Traffic
Pressure Groups - for
Pressure Groups - against
Unions



COMMUNICATION NETWORK DIAGRAM





COMMUNICATIONS MANAGEMENT MATRIX

The Communication Matrix template illustrates the types of meetings and reports that will be used throughout your project.



EXAMPLE

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		Mesyuarat																				
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	2	Tapak	C,A	Р	A	Α	A	Α		Α	Α	Α	М		Α	Α	Α	Α	Α	Α	Α	
	3	Teknikal		А	А	Α	Α						P,M,C		A	Α	Α	Α	Α	Α	Α	
	4	Koordinasi											P,M,C		Α	Α	Α	Α	Α	А	Α	
		Laporan																				
	1	Kemajuan	С	C,R	C,R	R	R	R		R	R		P,M		R	R	R	R	R	R	R	
	2	EMP	С	C,R				R					P,M									
	3	Qualiti Assurance & Quality Control	С	C,R	C,R	R	R	R		R	R		R		P,M	R	R	R	R	R	R	
	4	Kesihatan & Keselamat (OSH)	С	C,R	R	R	R	R			R		P,M		R	R	R	R	R	R	R	
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	м	Prepare minute / re					VPP(P		l Pengarah Projek Pakar													
						HODT			Design Team													
			Т							tua Pengarah 1												

INFORMATION DISTRIBUTION

INITIATION PLANNING EXECUTION MONITORING & CONTROL CLOSING

Making needed information available:

- o to the right stakeholders;
- o in a timely manner.



Frequency?

- ..daily
- ..weekly
- ..monthly

How?

- ... meetings
- ... reports
- ... briefing
- ... ICT

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PERFORMANCE REPORTING

INITIATION
PLANNING
EXECUTION
MONITORING & CONTROL
CLOSING

 Collect & distribute performance information.

 Includes: status reporting, progress measurement, forecasting.





MANAGE STAKEHOLDER

INITIATION
PLANNING
EXECUTION
MONITORING & CONTROL
CLOSING

 Manage communications to satisfy the requirements of stakeholders.

• Resolve issues with stakeholders.





INITIATION PLANNING EXECUTION MONITORING & CONTROL CLOSING

Managing Stakeholder

The Project Management team must identify the stakeholders, determine their requirements, & then manage & influence those requirements to ensure a successful project.



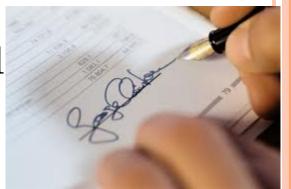




MANAGING STAKEHOLDERS INVOLVE:

INITIATION
PLANNING
EXECUTION
MONITORING & CONTROL
CLOSING

- Identifying stakeholders.
- Assess their knowledge & skills.
- Analyse the project to ensure their needs are met.
- Keeping them involved.
- Getting their sign-off & formal acceptance during closure.







































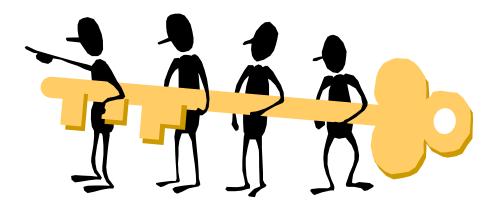




SUMMARY

THE KEY TO PROJECT COMMUNICATIONS RELY LARGELY ON ...

Your own ability to transfer and receive project information with others in a tactful and objective manner!!!





QUOTE

"Motivation is everything. You can do the work of two people, but you can't be two people. Instead, you have to inspire the next guy down the line and get him to inspire his people."...Iacocca Lee





