



Gerbang Nilai Review

GERBANG
NILAI

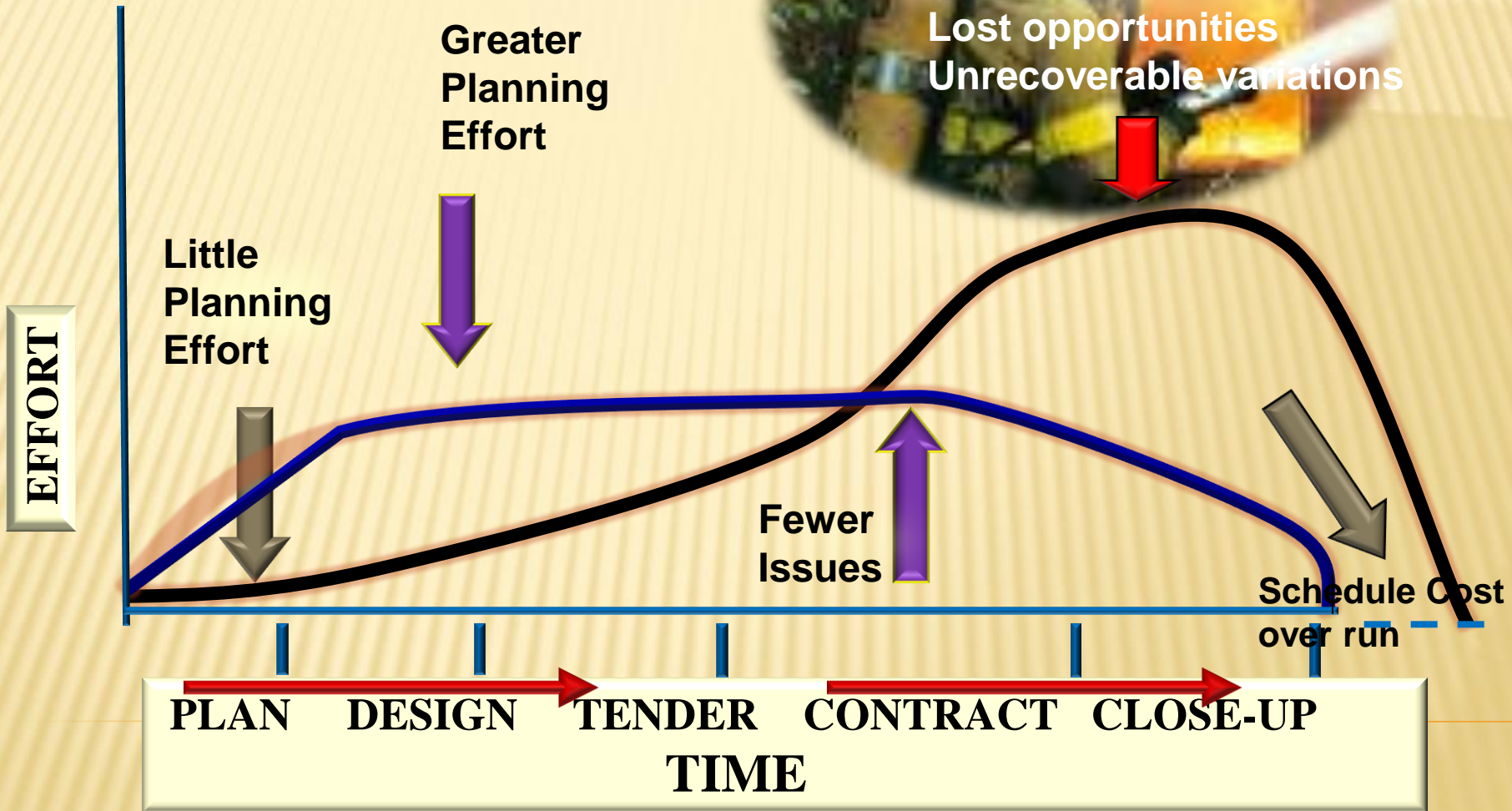
Gerbang Nilai
Awareness Program



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Why & What is Gerbang Nilai Review



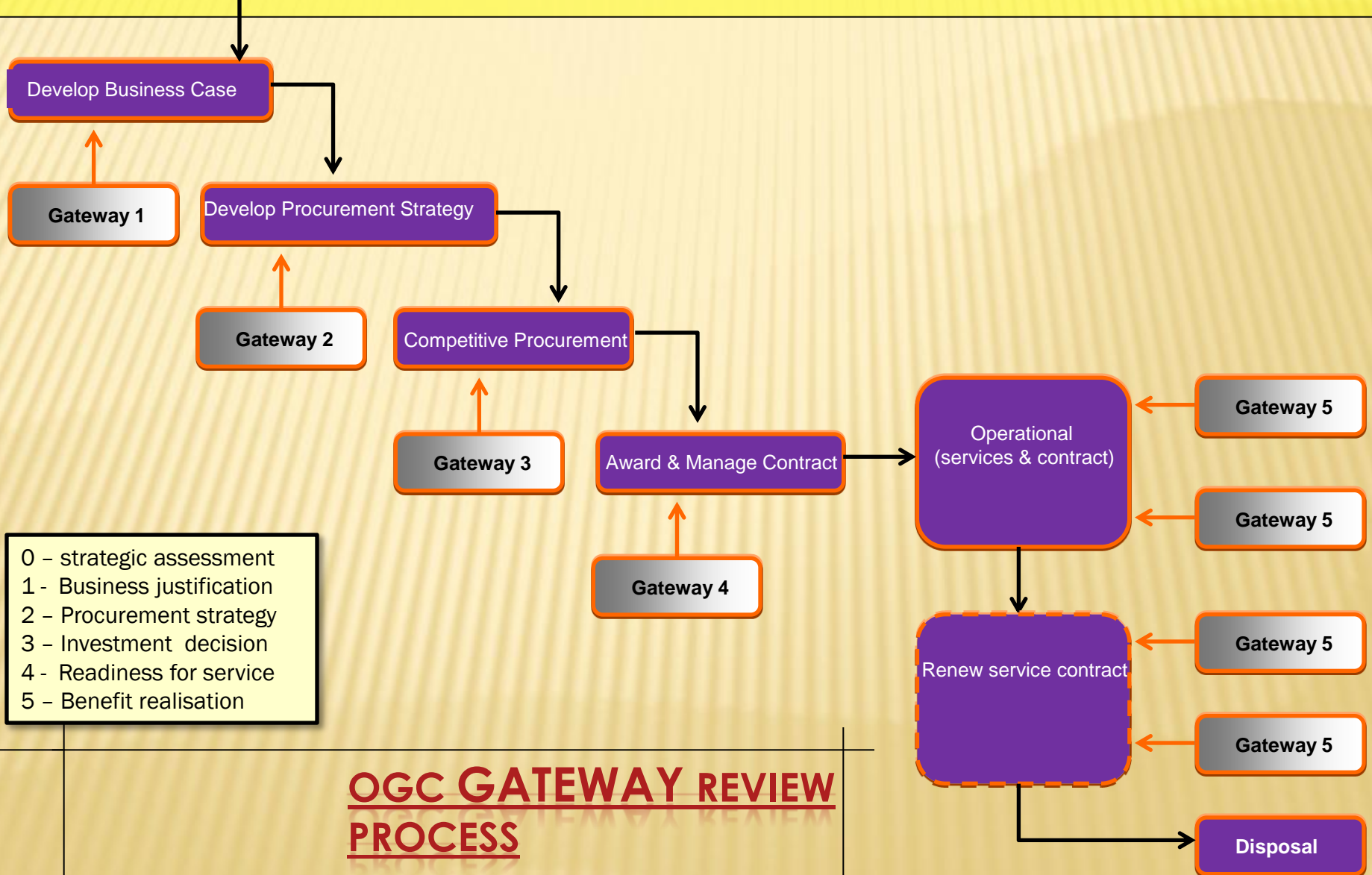
Gerbang Nilai Review

- An adaption of the United Kingdom's Office of Government Commerce (OGC) Gateway™ Review Process to improve the delivery of major projects.
- OGC Gateway™ Review derived from the 1999 Gershon Report on Civil Procurement, which established OGC.



Concept of GATEWAY™ Review

- To help Government deliver best value from its spending.
- Examines programs and projects at key decision points in their lifecycle to provide assurance that they can progress successfully to the next stage.



- 0 - strategic assessment
- 1 - Business justification
- 2 - Procurement strategy
- 3 - Investment decision
- 4 - Readiness for service
- 5 - Benefit realisation

OGC GATEWAY REVIEW PROCESS

Gerbang Nilai Review in JKR

- Gerbang Nilai is being introduced in 10th Malaysian Plan.
- In ensuring the success of the whole project undertaken by JKR, Gerbang Nilai Review shall be imposed to all projects above RM 5 Million



Benefits of the Gerbang Nilai Review

- Improved accuracy in planning
- Appropriate skills and experience deployed on the project.
- Increased stakeholder understanding of key success criteria, project status and the issue involved
- Repeated deficiencies corrected
- Knowledge transfer and application of best practice
- Achieve more realistic time and cost target for projects
- Increased success of outcomes

Methodology of Gerbang Nilai

- Project **assurance methodology** – short, intensive review at 4 key point of the project lifecycle.

- Independent, expert, **peer review process**

- **Focuses on issues** that will make the project successful



Methodology of Gerbang Nilai



- Assess the project against **specific objectives**
- Provide **early identification** of areas require corrective action
- Provide **validation** – ready to progress to next stage.



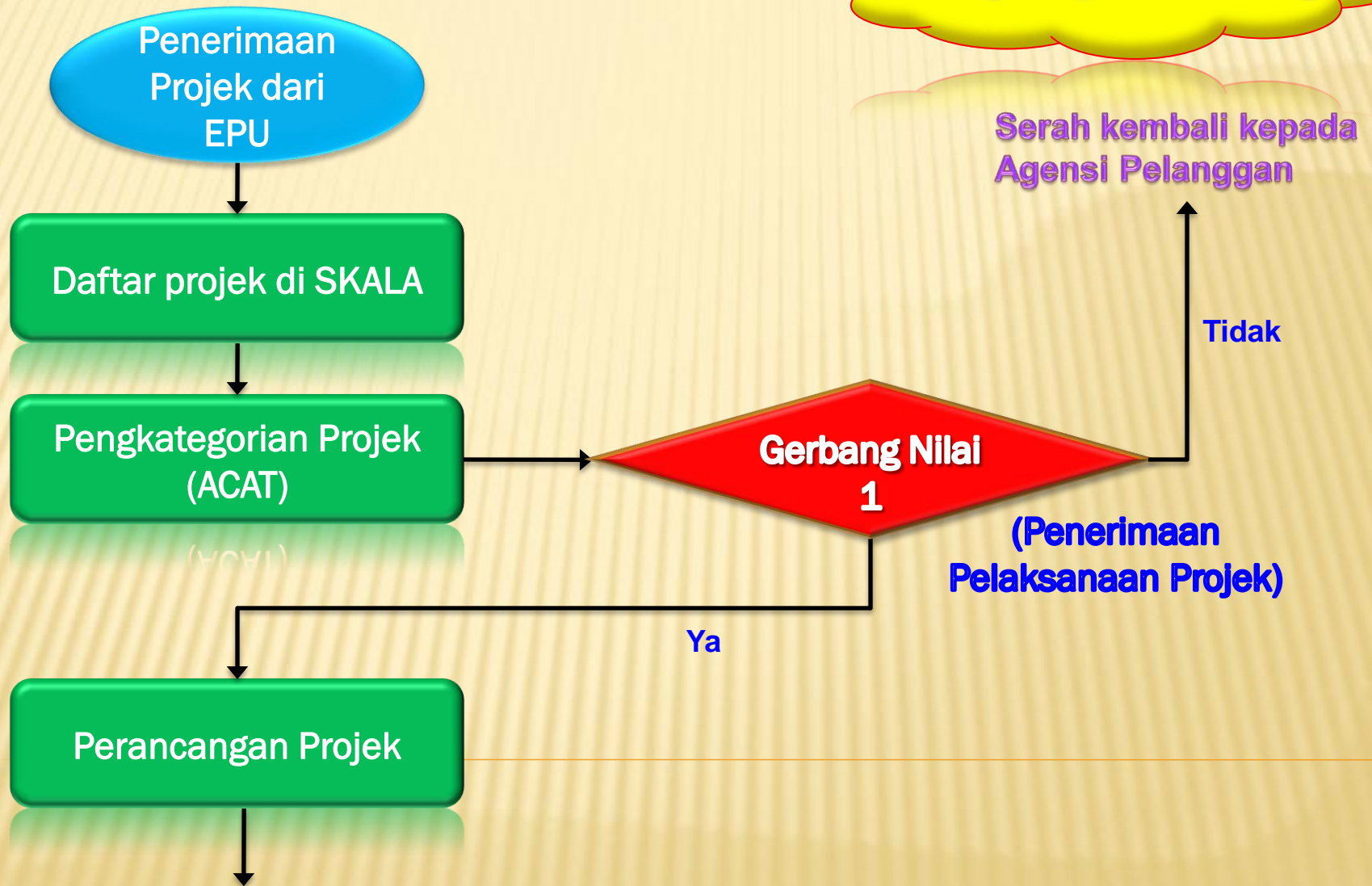
Methodology of Gerbang Nilai

- Review are based on **open and honest communication**
- Review reports are **action-orientated**
- Gerbang Nilai is
 - **NOT** a compliance tool
 - **NOT** an audit
 - **DOES NOT** stop a project



aliran kerja projek RMk-10

peringkat_perancangan



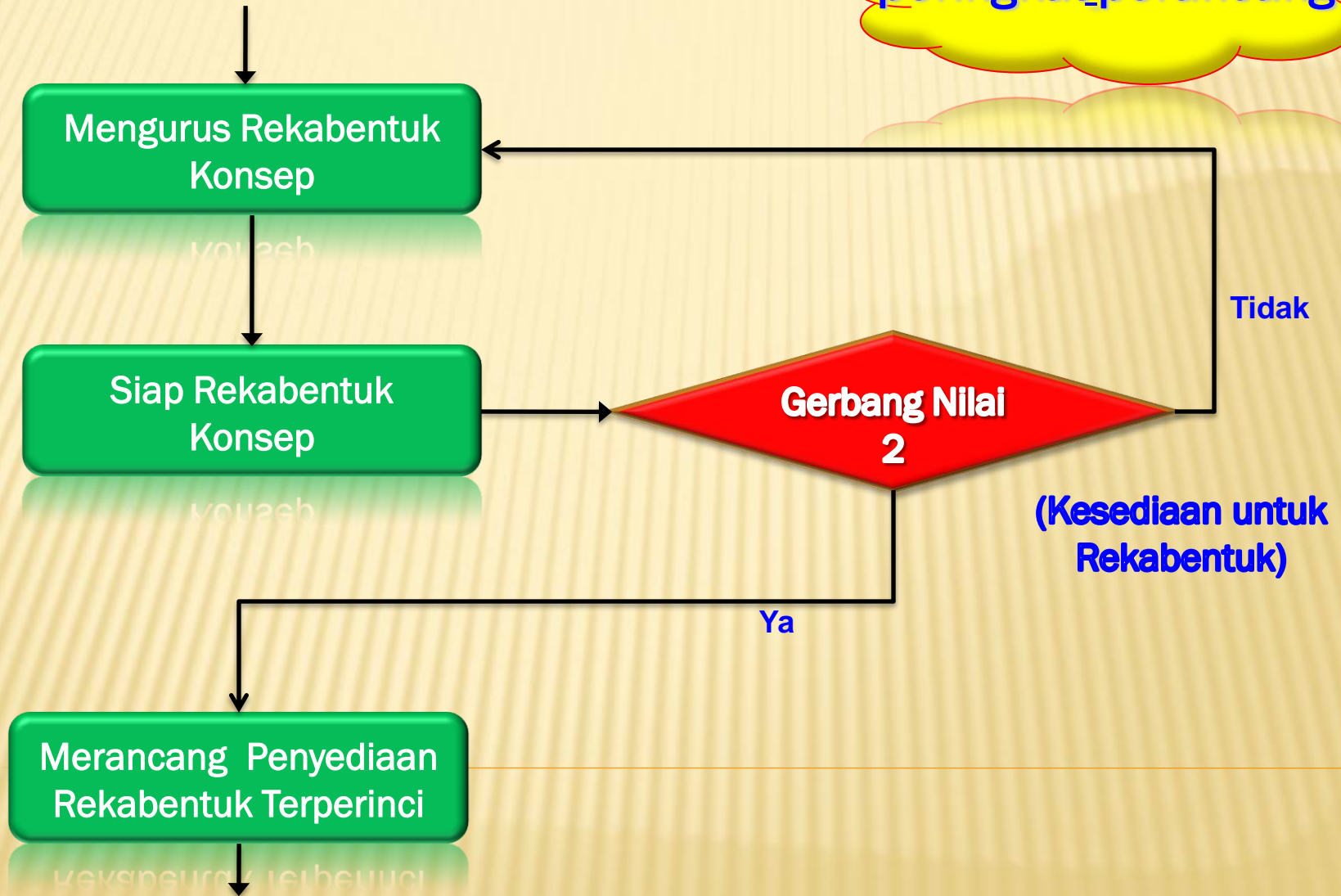
Gerbang Nilai 1 (Implementation Acceptance)

The review focuses on;

- projects **implementation readiness**
(availability of project brief, budget and land)

aliran kerja proyek RMk-10

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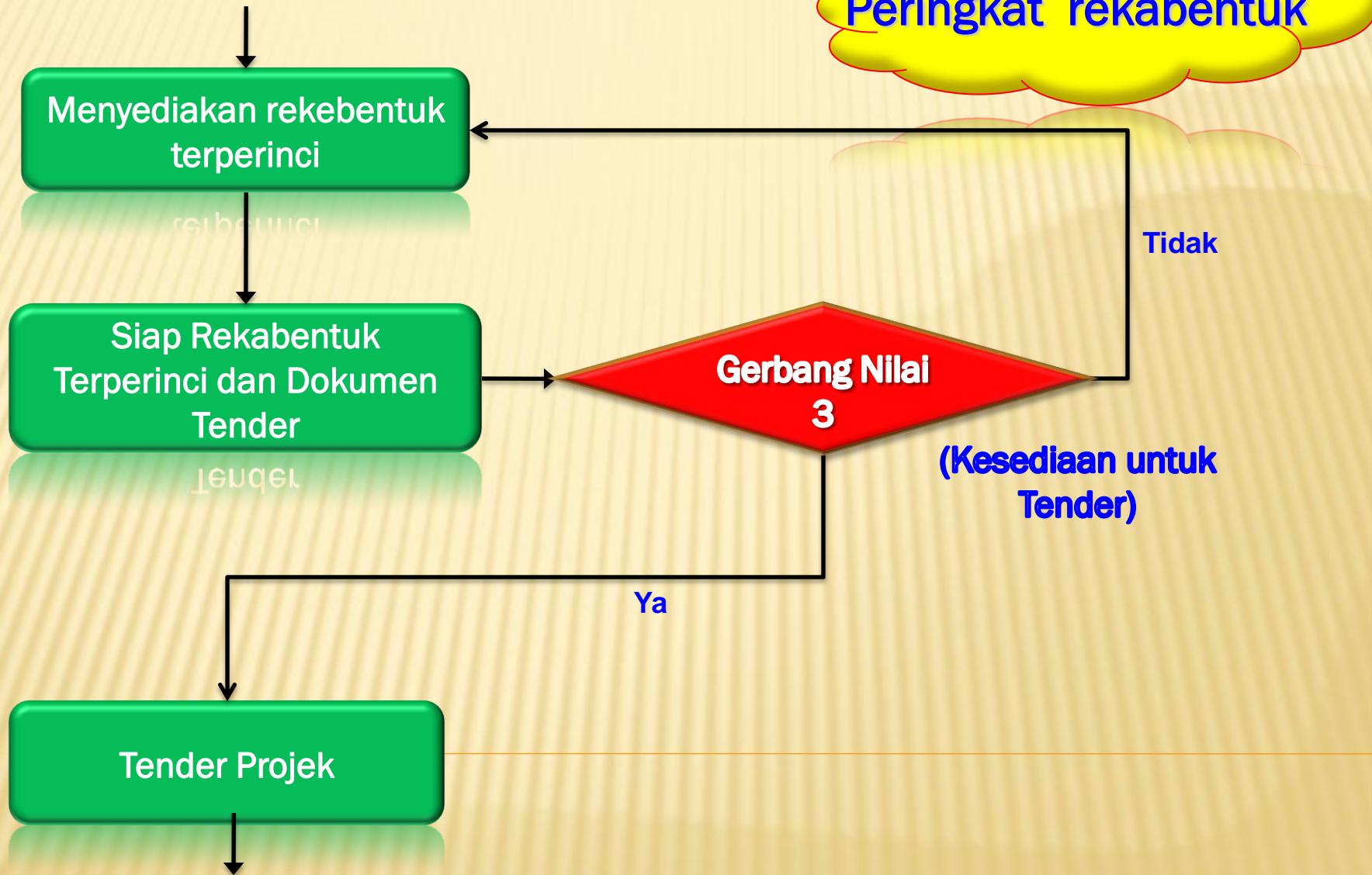


Gerbang Nilai 2 (Readiness for Design)

The review focuses on;

- **planning** adequacy,
- clear **understanding** of client and other stakeholders' **requirements**,
- **risk** analysis
- **value management** analysis (for project cost more than RM50 million),
- ready to proceed with the **detail design**.

aliran kerja proyek RMk-10



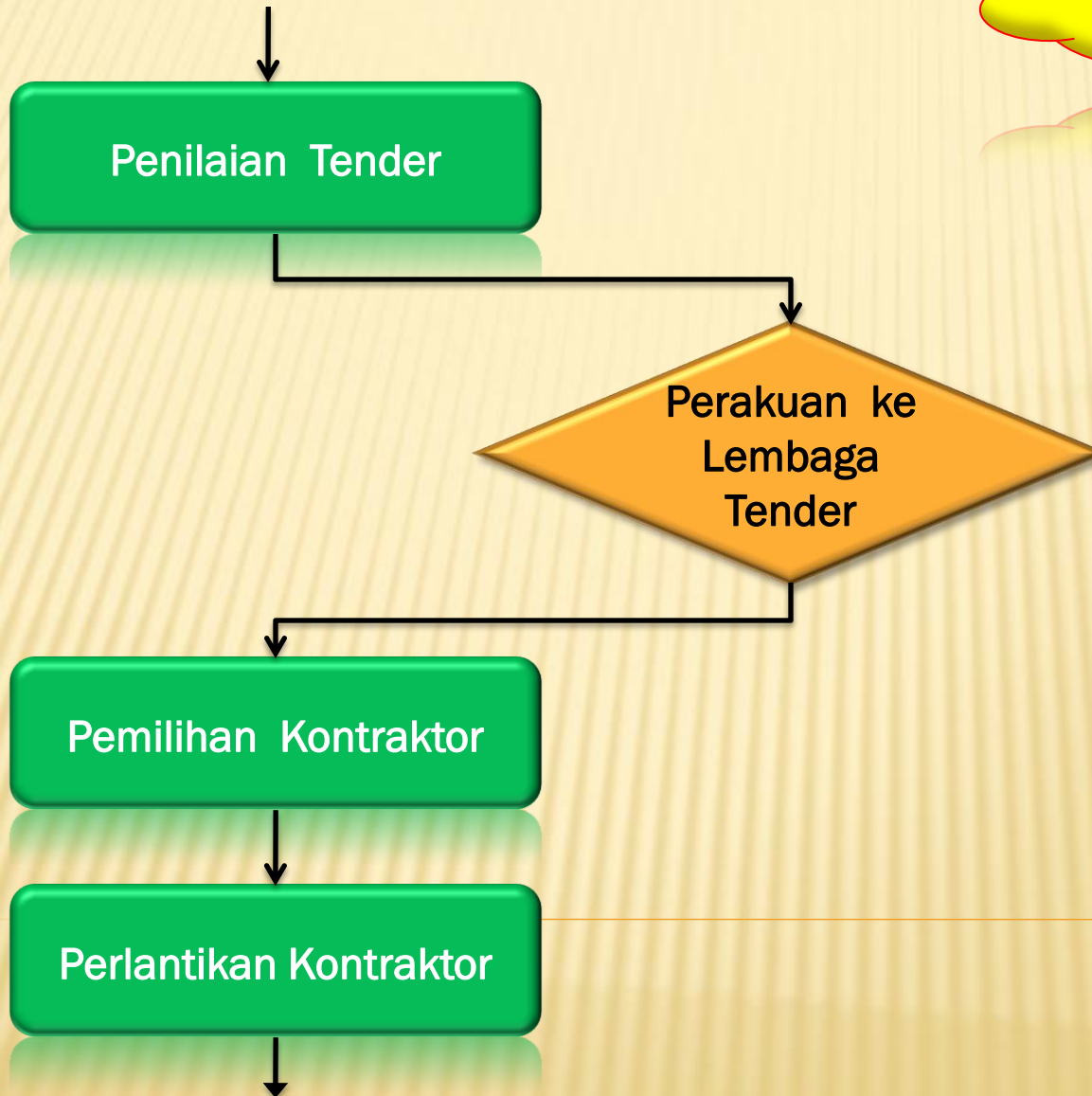
Gerbang Nilai 3 (Readiness for Tender)

Focuses on:

- assurance a **clear definition** of the project and a **plan for its implementation /execution,**
- assessment of the project's **potential for success.**
- ensures **appropriate procurement** which facilitates a value for money outcome
- ensure project is **ready to tender.**

aliran kerja proyek RMk-10

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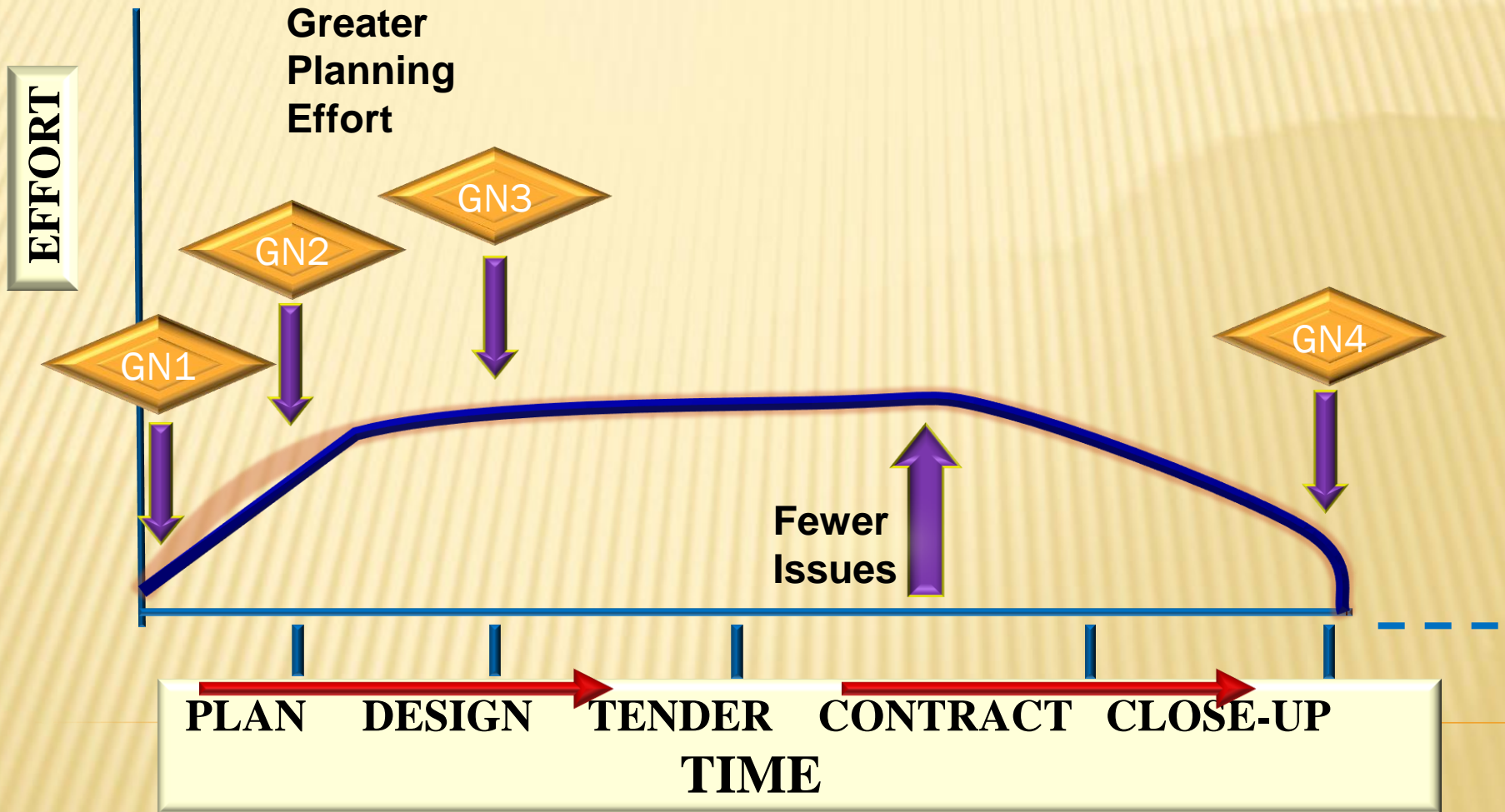
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Gerbang Nilai 4 (Readiness for Service)

Focuses on providing;

- assurance on whether the **product is robust** before delivery.
- assessing **organisational readiness** before and after delivery.
- considers the **basis for evaluating** ongoing performance.



Participants in Gerbang Nilai Review

The following participants shall **work co-operatively** to complete a review successfully:

- ▶ Program Manager
- ▶ Project Manager
- ▶ Portfolio /Program /Project Office;
- ▶ Gerbang Nilai Review Team; and
- ▶ Other project stakeholders

Importance of Participants

Participants in a Gerbang Nilai review should:

- **engage** fully in the process,
- demonstrating a **willingness** to share information **openly and honestly**.

This will assist:

- in building a **collaborative working relationship** among the participants, and
- result in the production of a fully **informed and useful** Gerbang Nilai Review Report.

Selection of Gerbang Nilai Reviewers

Consideration will be given to factors such as:

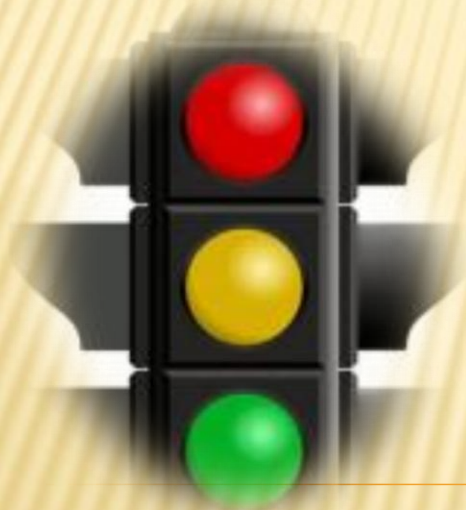
1. potential **conflicts of interest** or other sensitivities;
2. reviewer **knowledge, skills and experience** relevant to the particular project and the Gerbang Nilai review to be undertaken;
3. obtaining the **best mix** of reviewer expertise; reviewer availability; and
4. the **level of security** clearance required for the project, where relevant.

The Gerbang Nilai Review Report

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The Gerbang Nilai Review Report

- provide an **overall status** for the project at the Gerbang.



- A **'traffic light' system** is used to **indicate** the project's overall status.

The Gerbang Nilai Review Report

RED



- **critical** to the overall success of the project.
- issues raised are to be **addressed before** the project proceeds.

The Gerbang Nilai Review Report

AMBER



The issues raised in this review should be **addressed before the next** Gerbang Nilai review.

The Gerbang Nilai Review Report

Green



The project is on target to succeed, but may benefit from implementing the recommendations in this review.

The Gerbang Nilai Review Report

- Also indicate if recommendations in earlier reviews have been addressed.
- Shall be signed by all members of the Gerbang Nilai Review Team.
- Finally, the Pengarah will made the decision based on the report.



The Gerbang Nilai Review Report

NOTE:

- **red light** does not mean that the project must stop. It indicates that **further work is needed before progressing**.
- **GN 1** does not apply traffic light system



Implementation of Gerbang Nilai in RMK-10

Implementation of Gerbang Nilai

Portfolio Office

1

Develop and continuously improve the system, process, tools and technique of Gerbang Nilai.

2

Appoint and develop the competency of Gerbang Nilai Reviewers

3

Monitor the implementation of Gerbang Nilai in JKR

Implementation of Gerbang Nilai

Program / Project Office



Manage the implementation of Gerbang Nilai within each Cawangan/States.

Implementation of Gerbang Nilai

Present Status

1

- The development of guideline, process, tools and techniques - completed

2

- 100 Gerbang Nilai Reviewers

3

- The integration of Gerbang Nilai report into SKALA - under development

4

- KPKR instruction -All RMK-10 projects > RM5 million to be reviewed using Gerbang Nilai



terima kasih