



Gerbang Nilai

Gerbang Nilai
SOC, Melaka 2011



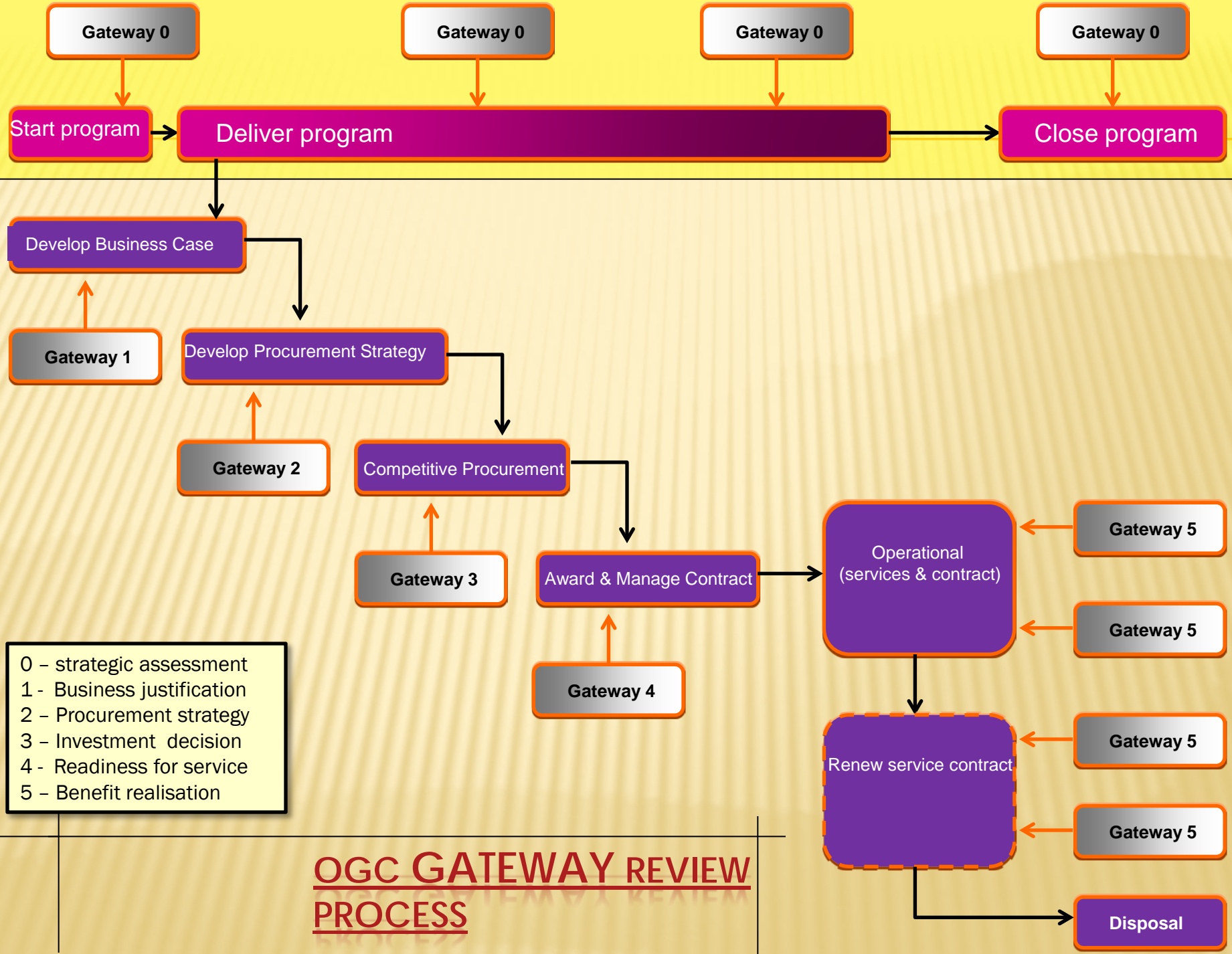
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Gerbang Nilai

- The Gerbang Nilai Review is an adoption of the United Kingdom's Office of Government Commerce, (OGC) Gateway Review Process (Gateway) to improve the delivery of major projects.
- OGC Gateway Reviews derived from the 1999 Gershon Report on Civil Procurement, which established OGC,

Concept of Gateway Review

- The Office of Government Commerce (OGC) is an independent office of HM Treasury, established to help Government deliver best value from its spending.
- The OGC Gateway Process examines programmes and projects at key decision points in their lifecycle. It looks ahead to provide assurance that they can progress successfully to the next stage.



Policy on Gerbang Nilai

- ◆ Gerbang Nilai is being introduced in 10th Malaysian Plan.
- ◆ In ensuring the success of the whole project undertaken by JKR, Gerbang Nilai Review shall be imposed to all projects.

Benefits of the Gerbang Nilai

- Improved accuracy in planning
- Appropriate skills and experience deployed on the project.
- Increased stakeholder understanding of key success criteria, project status and the issue involved
- Repeated deficiencies corrected
- Knowledge transfer and application of best practice
- Achieve more realistic time and cost target for projects
- Increased success of outcomes

Methodology of Gerbang Nilai

- Project assurance methodology – short, intensive review at four key point of the project lifecycle.
- Independent, expert, peer review process
- Focuses on issues that will make the project successful

Methodology of Gerbang Nilai

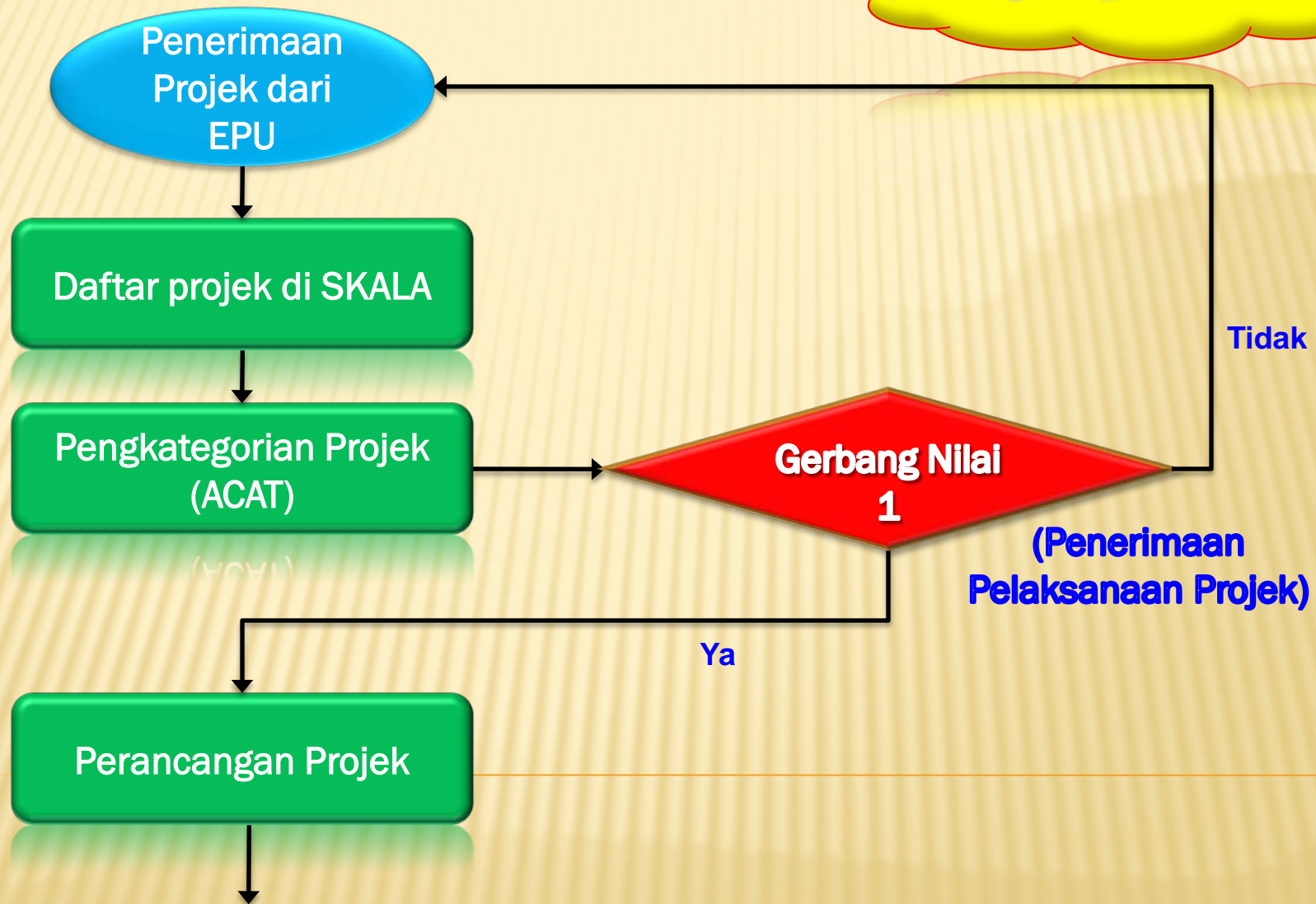
- Assess the project against **specific objectives**
- Provide **early identification** of areas require corrective action
- Provide **validation** – ready to progress to next stage.

Methodology of Gerbang Nilai

- Review are based on open and honest communication
- Review reports are action-orientated
- Gerbang Nilai is NOT a compliance tool
- Gerbang Nilai is NOT an audit
- Gerbang Nilai DOES NOT stop a project

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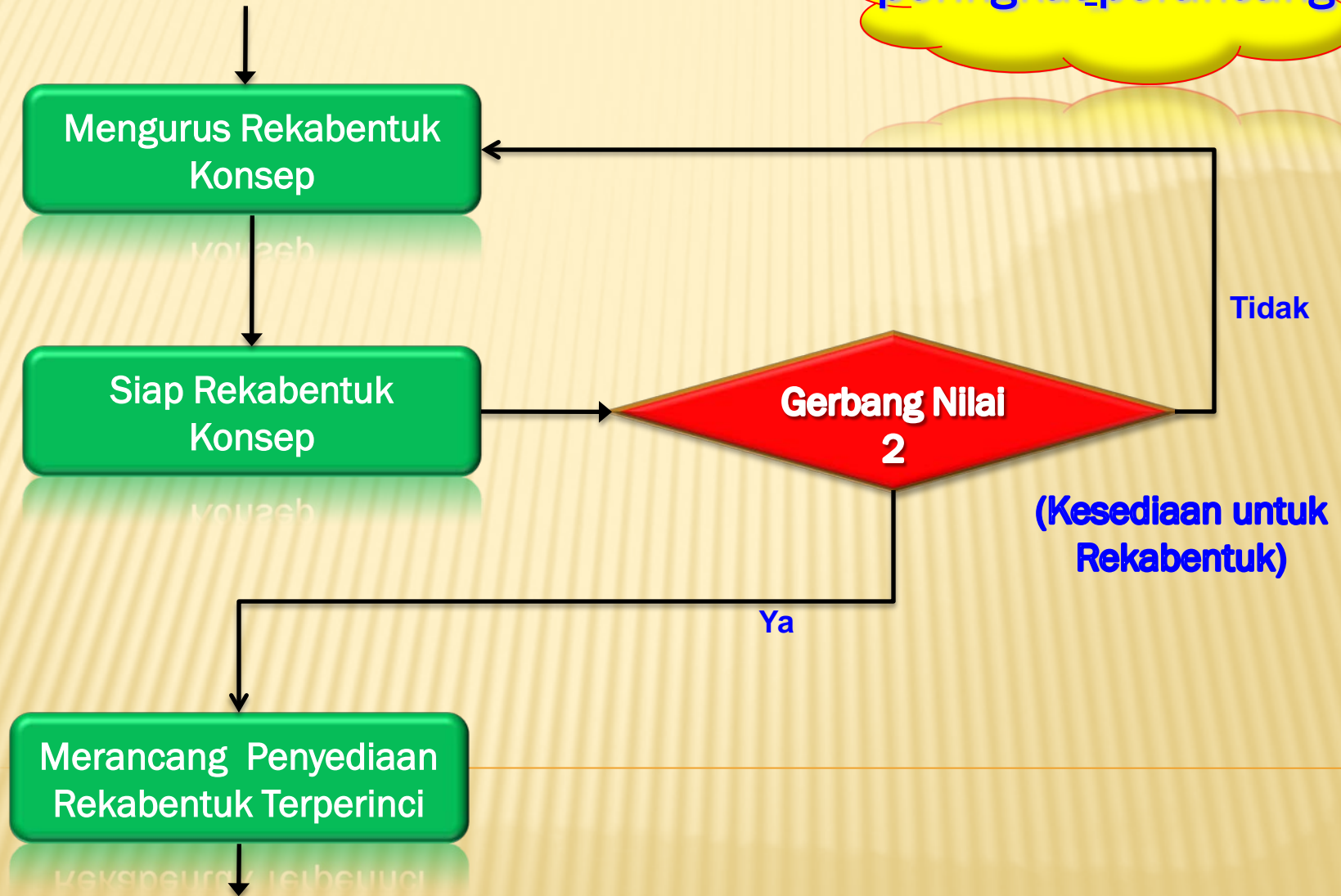
Gerbang Nilai 1 (Implementation Acceptance)

The review focuses on;

- projects **implementation readiness**
(availability of project brief, budget and land)
- whether the proposal has been adequately researched

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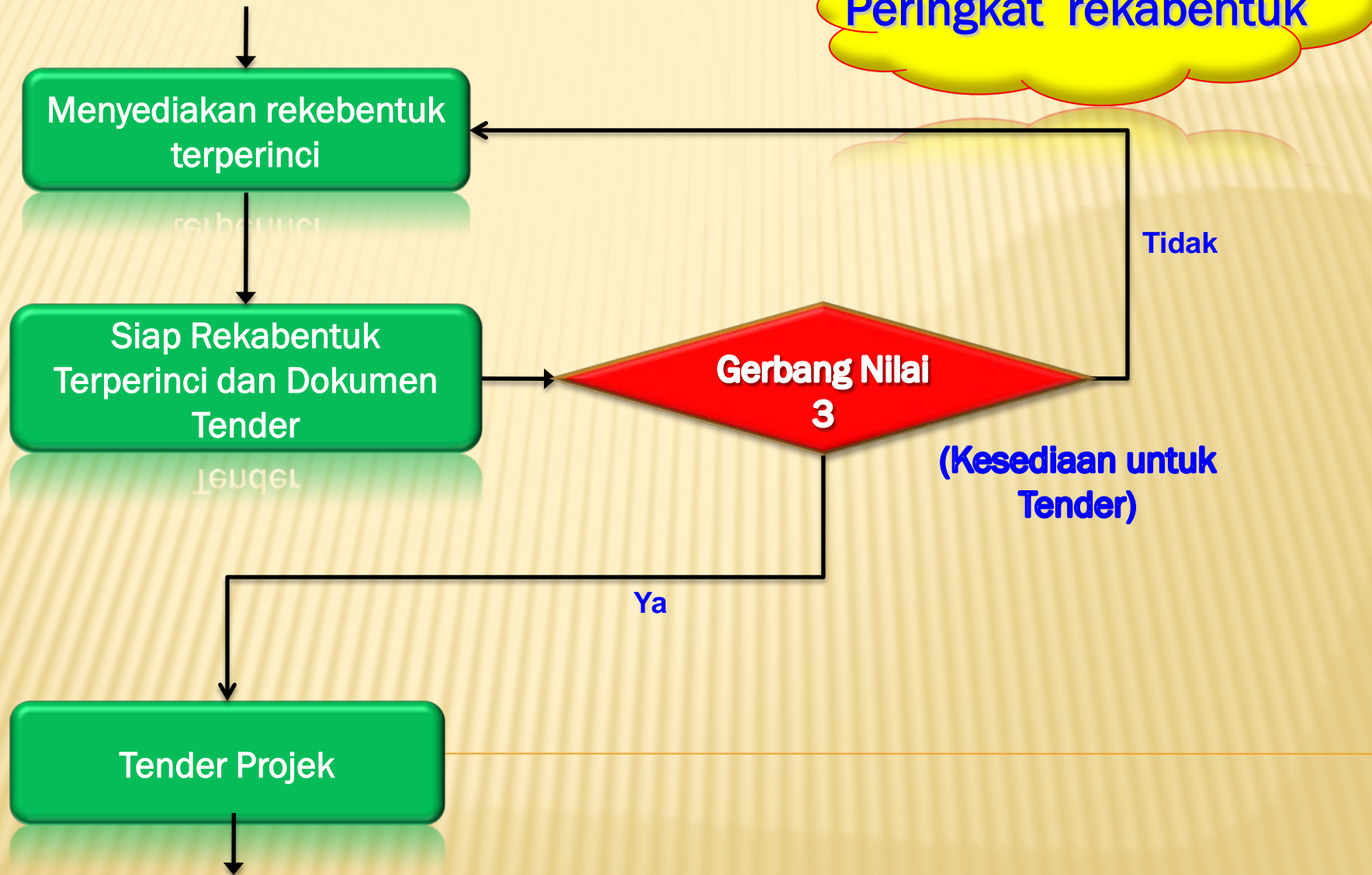


Gerbang Nilai 2 (Readiness for Design)

The review focuses on;

- **planning** adequacy,
- clear **understanding** of client and other stakeholders' **requirements**,
- **risk** analysis
- **value management** analysis (for project cost more than RM50 million),
- ready to proceed with the **detail design**.

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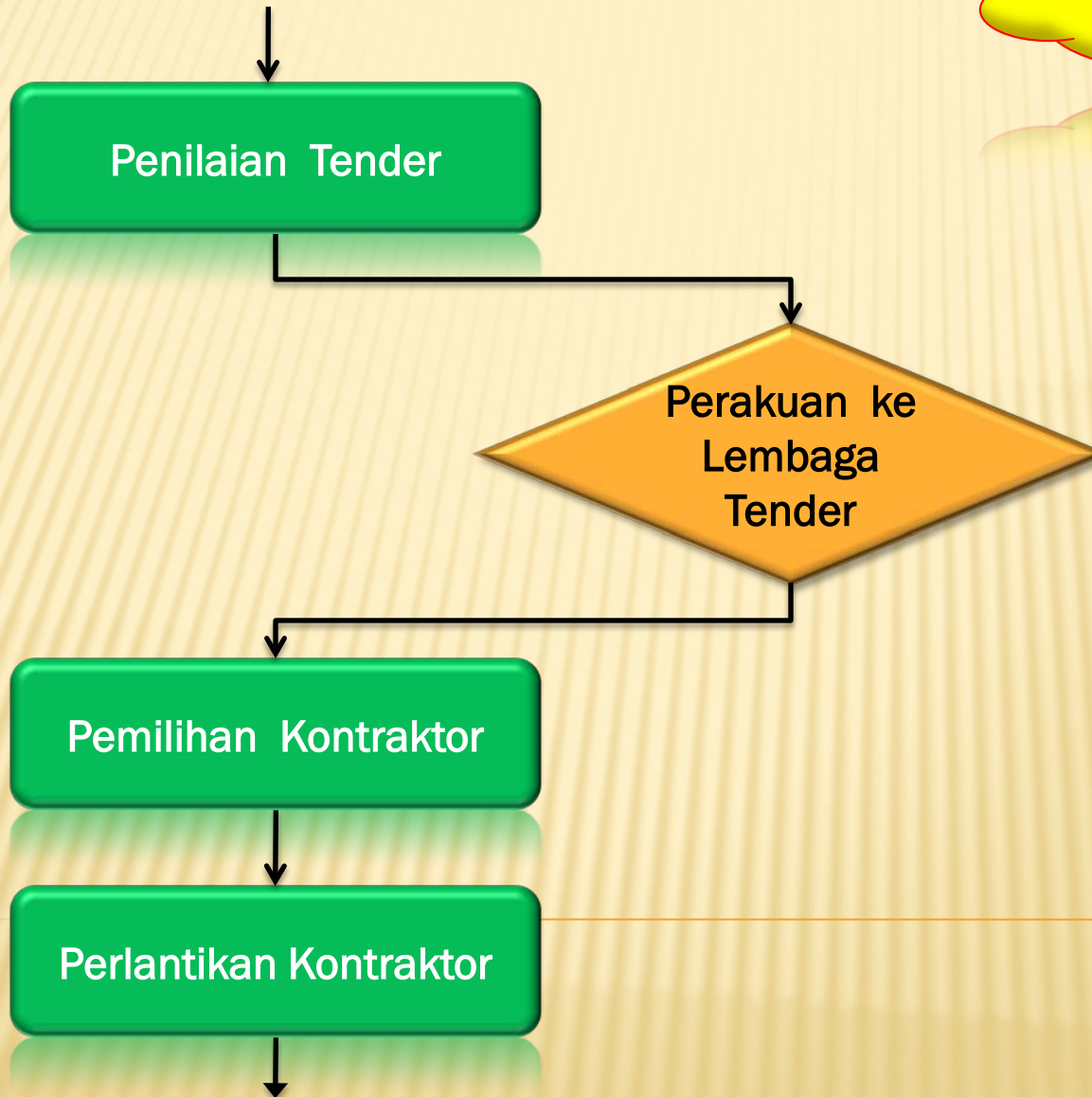
Gerbang Nilai 3 (Readiness for Tender)

Focuses on evaluating the procurement strategy to provide:

- assurance that it establishes a **clear definition** of the project and a plan for its implementation,
- assessment of the project's **potential for success.**
- ensures **appropriate procurement** plan which facilitates a value for money outcome
- ensure project **readiness to tenders.**

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Gerbang Nilai 4 (Readiness for Service)

Focuses on providing;

- assurance on whether the **solution is robust** before delivery.
- assessing **organisational readiness** before and after delivery.
- considers the **basis for evaluating** ongoing performance.

Implementation of Gerbang Nilai

- The appointment of Gerbang Nilai Reviewers are by Portfolio Office.
- Implementation of Gerbang Nilai Review shall be managed by PO of each Cawangan or State and monitored by Portfolio Office.

Participants in Gerbang Nilai Review

The following participants shall work co-operatively to complete a review successfully:

- ▶ **Program Manager**
- ▶ **Portfolio Office;**
- ▶ **Gerbang Nilai Review Team; and**
- ▶ **Other project stakeholders**

Importance of Participants

Participants in a Gerbang Nilai review should:

- **engage** fully in the process,
- demonstrating a **willingness** to share information **openly and honestly**.

This will assist:

- in building a **collaborative working relationship** among the participants, and
- result in the production of a fully **informed and useful** Gerbang Nilai Review Report.

Selection of Gerbang Nilai Reviewers

Consideration will be given to factors such as:

1. potential **conflicts of interest** or other sensitivities;
2. reviewer **knowledge, skills and experience** relevant to the particular project and the Gerbang Nilai review to be undertaken;
3. obtaining the **best mix** of reviewer expertise; reviewer availability; and
4. the **level of security** clearance required for the project, where relevant.

Review Team

- Experts in their field,
- Have extensive relevant experience
- Accredited/trained by the Portfolio Office.

Roles and Responsibilities of Review Team

1. Ensure that **communication** occurs between the Portfolio Office and Project Manager.
2. Prepare a **plan** for the conduct of the Gerbang Nilai review.
3. Prepared the Gerbang Nilai Review **Report** in a timely manner.
4. Provide Gerbang Nilai Review Reports to the **Program Manager** and **Portfolio Office** at the **conclusion** of each Gerbang Nilai review.

Program Manager

- Responsible for the successful delivery of the project
- Has the authority to make decisions affecting the progress of the project.

Roles and Responsibilities of Program Manager

1. **Briefs** the Gerbang Nilai Review Team at the Planning Meeting on key aspects of the project;
2. **Assists** the Gerbang Nilai Review Team to obtain access to key stakeholders and documentation,
3. **Receives briefings** from the Gerbang Nilai Review Team;
4. **Ensures appropriate action** is taken to address the Gerbang Nilai review findings;
5. **Notifies** the Portfolio/Program Office of the project's intention to progress to the next phase.

Project Manager

- The Project Manager has primary responsibility for the day-to-day management of the entire project.

Roles and Responsibilities of Project Manager

1. Provide a **summary of the project** to the Gerbang Nilai Review Team.
2. Provide **project documents and information**, which have been identified by the Review Team as necessary to the Gerbang Nilai review.
3. Ensure **interviews are arranged** and **interviewees have been informed** of the time, location and purpose of the interview; and
4. Ensure **suitable meeting rooms and facilities** are available to the Gerbang Nilai Review Team for interviews and meetings.

Roles and Responsibilities

Other Project Stakeholders

Any individual or entity who is either potentially affected by the project or who has a potential effect on the project. For example, client, other Government agencies, or private sector bodies involved in, or affected by, the project.

Other Project Stakeholders

Other project stakeholders may be asked:

1. by the Program Manager and/or Project Manager to meet with the Gerbang Nilai Review Team; and
2. by the Gerbang Nilai Review Team to provide relevant information in its entirety and in a timely manner.

The Gerbang Nilai Review Report

The Gerbang Nilai Review Report should include:

- logistics of the Gerbang Nilai review
- the purpose and scope of the current Gerbang Nilai review;
- background to the project, including its origin, the outcomes it seeks to achieve,
- findings and recommendations; and
- an overall conclusion on the project's status and its readiness to progress to the next phase

The Gerbang Nilai Review Report

- The Gerbang Nilai Review Report will provide an **overall status** for the project at the Gerbang being assessed, as well as an **indication how critical** its recommendations are.
- A **‘traffic light’ system** is used to indicate the project’s overall status as follows:

The Gerbang Nilai Review Report

Red

It is critical to the overall success of the project that the issues raised in this review are addressed before the project proceeds.

The Gerbang Nilai Review Report

Amber

The issues raised in this review should be addressed before the next Gerbang Nilai review.

The Gerbang Nilai Review Report

Green

The project is on target to succeed, but may benefit from implementing the recommendations in respect to the issues raised in this review.

The Gerbang Nilai Review Report

NOTE:

red light does not mean that the project must stop. It indicates that **further work is needed before progressing the project**. The Pengarah is responsible for determining what action it will take in response to a Gerbang Nilai Review Report

The Gerbang Nilai Review Report

- The Gerbang Nilai Review Report will also indicate if recommendations in earlier reviews have been addressed.
- The Gerbang Nilai Review Report shall be signed by all members of the Gerbang Nilai Review Team.
- Finally, the Pengarah will made the decision based on the report

The Gerbang Nilai Review Report

The final Gerbang Nilai Review Report shall be forwarded by the HPO to;

- The HOPT for SKALA reporting and
- The Portfolio Office

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